

CHEROKEE NATION
REQUEST FOR PROPOSAL
MEDICAL EQUIPMENT & FURNISHINGS
PLANNING SERVICES



CHEROKEE NATION PURCHASING

CHEROKEE NATION
P.O. Box 948
Tahlequah, OK 74465
(918) 453-5000

REQUEST FOR SEALED PROPOSALS MEDICAL EQUIPMENT & FURNISHINGS PLANNING SERVICES

Introduction:

The Cherokee Nation is the federally recognized government of the Cherokee people and thereby has sovereign status granted by treaty and law. Tribal sovereignty is the right to self-governance. The seat of tribal government is the W.W. Keeler Complex near Tahlequah, Oklahoma, capital of the Cherokee Nation. The jurisdictional area of the Cherokee Nation (hereinafter "Nation") covers 14 counties.

The Nation provides health services to tribal members; and, operates the largest tribally operated health system in the USA. This system includes eight health centers and one hospital in Northeast Oklahoma. The Nation is in the process of constructing a new hospital that is approximately 386,000 square feet with 129 beds in Tahlequah (Cherokee County), Oklahoma. The Nation has partnered with a construction management company to provide oversight on the construction: Foreman-Manhattan Construction Team (FMCT).

The Nation, in conjunction with FMCT, is requesting sealed proposals from interested, qualified companies to provide complete top tier Medical Equipment & Furnishings Planning Services for this new facility. The current design documents are at 65% and include medical equipment information. Complete information regarding the scope of work and specifications are provided in this Request for Proposal (RFP). Interested parties must be willing to enter an agreement with FMCT for the agreed upon services.

Sealed proposals will be accepted from Indian and Non-Indian parties. Indian preference will be given only to responding parties who provide proof of current certification from the Cherokee Nation Tribal Employments Office (TERO) located in Tahlequah, Oklahoma, telephone number (918) 453-5000. Indian preference will be applied in accordance with current TERO legislation and the Nation's Policy and Procedures. Proof of TERO certification must accompany and be included in sealed proposal submittal.

General Information:

1. **Purpose of the Request for Proposal (RFP):** The Nation in conjunction with FMCT, is soliciting detailed, sealed proposals from contractors interested in providing Medical Equipment & Furnishings Planning Services as outlined in this RFP. The complete scope of work and specifications are included in this RFP.
2. **Agreement Oversight:** Upon review of sealed proposals, the resulting awarded party will enter into an agreement with FMCT. The awarded party will work with FMCT to schedule product delivery.
3. **TERO CERTIFICATION & INFORMATION:** Indian preference will be given only to responding parties who provide proof of current certification from the Cherokee Nation Tribal Employments Office (TERO) located in Tahlequah, Oklahoma, telephone number (918) 453-5000. Proof of TERO certification must accompany and be included in proposal submittal.

TERO requirements apply to award of contract. Successful bidder must complete required TERO paperwork and pay all applicable fees in accordance with current TERO Legislation for this project.

Please direct any questions for Cherokee Nation Tribal Employment Rights Office (T.E.R.O.) in written format by deadline, **May 12, 2023 by 5:00 pm CT** to email shelly-mcclain@cherokee.org as specified in this RFP. These questions will be addressed by TERO and included in any addendum issued by **May 16, 2023 by 5:00 pm CT** on the website www.cherokeebids.org with bid announcement (reference section 8 and 9). It is the responsibility of interested parties to check the bid website for the addendum.

4. **Minimum Qualifications:** To be considered for award, interested firms must demonstrate completion of three (3) projects similar in size and scope within the last five (5) years. The information must be clearly detailed and labelled in the sealed proposal submittal. The information should include a specific name and contact information. The Nation & FMCT will review to ensure the minimum qualifications are fully met before full review and proposal rating by the Evaluation Committee.
5. **Conflict of Interest and Restrictions:** If any contractor, contractor's employee, subcontractor, or any individual working on the proposed contract may have a possible conflict of interest that may affect the objectivity, analysis, and/or performance of the contract, it shall be declared in writing and submitted to Cherokee Purchasing (Attn: Shelly McClain) no later than **May 12, 2023 by 5:00 pm CT**. The Nation will determine in writing if the conflict is significant and material and if so, may eliminate the contractor from submitting a proposal.
6. **Verbal Instructions:** Interested parties shall not initiate or execute any negotiation, decision, or action arising from any verbal discussion with any Cherokee Nation employee. Only written communications from the designated Contact Person at Cherokee Nation may be considered a duly authorized expression on behalf of the Nation regarding this RFP. Additionally, only written communications from interested parties are recognized as duly authorized expressions on behalf of the vendor. The same instructions shall apply to any subsequent award and agreement communications.
7. **Contact Person:** Any additional information required or questions regarding this RFP should be submitted, by specified deadline, **in written format only to:**
Cherokee Acquisition Management
Shelly McClain
E-mail: shelly-mcclain@cherokee.org
8. **Contractor's Review and Questions:** Contractor's should carefully review this RFP for errors, questionable or objectionable materials, and items requiring clarification. Contractor's shall put these comments and/or questions in writing and submit them to the Cherokee Acquisition Management (Attn: Shelly McClain) no later than **May 12, 2023 by 5:00 pm CT** at email shelly-mcclain@cherokee.org.

9. **Addendum to the RFP:** The Nation reserves the right to issue written addendums to revise or clarify the RFP, respond to questions, and/or extend the due date of proposals. Any and all such interpretations and any supplemental instructions will be in the form of written addenda, and will be posted on the Nation's bid website www.cherokeebids.org with bid announcement no later than **May 16, 2023 by 5:00 pm CT.** No interpretation of the proposal specifications will be made to any interest party orally. It is the interested party's responsibility to review any addendum posted to the bid website. Failure to receive any issued addendum or interpretation shall not relieve responding party from any obligation contained in submitted proposal. All addenda so issued shall become part of the contract documents.

10. **Deadline for Receipt of Sealed Proposals:** Sealed Proposals must be delivered by a courier service by **May 23, 2023 by 5:00 pm CT.** The sealed submittal should include **one (1) clearly marked, single sided original and one (1) digital copy.** Sealed submittal must be physically received by Shelly McClain no later than **May 23, 2023 by 5:00 pm CT.** Proposals received after this deadline will not be considered and will be returned unopened. Proposals must be addressed and delivered to the Cherokee Nation Purchasing Department at the addresses specified in this RFP. No responding party may withdraw their proposal within 90 days after sealed proposal due date.

PROPOSALS MUST BE RECEIVED ON OR BEFORE May 23, 2023 by 5:00 pm CT TO BE CONSIDERED. PROPOSALS MUST BE SEALED AND CLEARLY MARKED "SEALED PROPOSAL, DO NOT OPEN: MEDICAL EQUIPMENT & FURNISHINGS PLANNING SERVICES." Proposals submitted by e-mail or fax will not be considered. The envelopes containing the proposals must be sealed, addressed to Cherokee Nation, Attn: Shelly McClain, Purchasing Department, 17665 S. Muskogee Avenue, Tahlequah, Oklahoma 74464. Proposals will be accepted from Indian and Non-Indian responding parties. Any proposal not received by the stipulated deadline will not be accepted and will be returned, unopened.

11. **Cancellation of the RFP:** The Nation retains the right to cancel, modify or amend the RFP process at any time, at the Nation's sole discretion. The Nation shall not be responsible for costs incurred by contractors for proposal preparation.

12. **Proposal Withdrawal and Correction:** A proposal may be corrected or withdrawn by a written request received prior to the date of opening proposals.

13. **Multiple Proposals:** The Nation shall not accept multiple proposals from the same contractor.

14. **Disclosure of Proposal Contents:** A proposal's content shall not be disclosed to other contractor's.

15. **Retention of Proposals:** All proposals and other material submitted become the Nation's property and may be returned only at the Nation's option.

16. **Cost of Proposal Preparation:** Any and all costs incurred by contractor's in preparing and submitting a proposal are the contractor's' responsibility and shall not be charged to the Nation or reflected as an expense of the resulting contract.

17. **Delivery of Proposals:** Nation assumes no responsibility or liability for the transmission, delay, or delivery of proposals.
18. **Media Announcements:** Any and all media announcements pertaining to this RFP require the Nation's prior written approval.
19. **Other Governmental Requirements:** It is the responsibility of the contractor to indicate within their proposal the applicability of any other federal, state, municipal, or other governmental statutes, regulations, ordinances, acts, and/or requirements.
20. **Qualification of Responding Party:** The Nation will make such investigations as deemed necessary to determine the ability of the responding party to perform the work and confirm minimum qualifications have been fully met. The responding party shall furnish to the Nation all such information and data for this purpose as outlined in this RFP. The Nation reserves the right to reject any proposal if the evidence submitted by, or investigation of, such responding party fails to satisfy the Nation such responding party is properly qualified to carry out the obligations of the contract and to complete the work contemplated therein. Conditional proposals will not be accepted.
21. **Binding Contract:** This RFP does not obligate the NATION, FMCT or the selected contractor until a contract is signed and approved by both parties. If approved, it is effective from the date of final approval by the Contracting Officers. The NATION and FMCT shall not be responsible for work done, even in good faith, prior to final approval of the proposed contract.
22. **Contract Negotiations:** Upon completion of the evaluation process, contract negotiations may commence. If the selected contractor fails to provide the necessary information for negotiations in a timely manner, negotiate in good faith, or cannot perform the contract for any reason, including completion of the project within the amount of funds available for the project and/or as proposed, the Nation and/or FMCT may terminate negotiations and negotiate with the next highest ranked contractor, or terminate award of the contract. The Nation and/or FMCT shall not be responsible for costs incurred by the contractor resulting from contract negotiations.

Terms and Conditions

Acceptance of Business Associate Agreement: Vendors must indicate willingness to establish agreement should it be necessary to access protected health information.

Incurring Cost: Any costs incurred by the vendor in preparation, transmittal, or presentation of any proposal, or material submitted in response to this RFP shall be borne solely by the vendor. The vendor is responsible for all costs associated with travel for on-site demonstrations upon the Nation and FMCT's request.

Amended Proposals: Any vendor may submit an amended proposal before the deadline for receipt of proposals. Such amended proposals must be complete replacements for a previously submitted proposal and must be clearly identified as such in the transmittal letter.

Proposal Offer Firm: Responses to this RFP, including proposal prices, will be considered firm for 90 days after the date of receipt of the proposal.

Proprietary Information: Any restriction on any data included in any proposals must be clearly stated in the proposal itself. Each and every page of the proprietary material must be labeled or identified with the word "PROPRIETARY".

Vendor's Right to Withdraw Proposal: Vendors will be allowed to withdraw their proposals at any time prior to the deadline for receipt of proposals. The vendor must submit a written withdrawal request addressed to Shelly McClain, at shelly-mcclain@cherokee.org.

Location of Services: Tahlequah, Oklahoma.

Term of Proposed Contract: FMCT anticipates establishing a contract with a performance period that aligns with the project schedule and an ending to coincide with final turnout and closeout.

General Responsibility: The successful contractor will provide all necessary tools, equipment, parts, supplies, labor and supervision to provide the services as outlined in this RFP scope of work.

Contractor's Compensation: Compensation to the contractor shall be based on specific price and/or rates identified in the Contractor's proposal, as negotiated. This shall include any proposed subcontractor pricing.

Subcontracts: Contractor is solely responsible for fulfillment of the contract terms. FMCT will make payments only to the Contractor. Contractor must identify in response to this RFP any subcontractors that may perform services on the project. Except for those subcontractors identified by the Contractor in response to the RFP, Contractor shall not subcontract any portion of the services to be performed under this contract without prior written approval of the Nation and/or FMCT. The Nation and/or FMCT reserves the right to approve or disapprove any subcontractors.

Contractor shall notify NATION & FMCT no less than ten (10) days in advance of its desire to subcontract and include a copy of the proposed subcontract with the proposed subcontractor. Any subcontract must be in writing and contain provisions consistent with the Contractor's obligations pursuant to this contract.

The Nation & FMCT, in giving such acceptance, assumes no responsibility in connection with the terms of the subcontract and their performance will be the responsibility of the Contractor. All sums due to any suppliers must be paid or will be paid within ten (10) days of receipt of any money received from the Cherokee Nation under any executed Agreement.

Debarment, Suspension, Proposed Debarment, and Other Responsibility Matters: The responding party certifies to the best of its knowledge and belief that the person, the firm, or any of its principals are not presently debarred, suspended, proposed for debarment, or declared ineligible for the award of contracts by any Federal agency or Indian tribe. The bidder will also certify they have not, within a three-year period preceding this Request for Proposal, been convicted of or had a civil judgment rendered against them for: commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (Federal, State,

Local or Tribal) contract or subcontract; violation of Federal or State antitrust statutes relating to the submission of offers; or commissions of embezzlement, theft, forgery, bribery, falsifications or destruction of records, making false statements, and are not presently indicted for, or otherwise criminally or civilly charged by a governmental entity with, commission of any of the offenses enumerated in this provision. The responding party certifies they have not, within a three-year period preceding this Request for Proposal, had one or more contracts terminated for default by a Federal, State, Local or Tribal agency.

DRUG AND TOBACCO FREE WORKPLACE:

- Any Contractor performing work for the Cherokee Nation agrees to publish a statement notifying all employees, subcontractors, and other workers that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the Contractor's workplace and specifying the actions that will be taken against violators of such prohibition.
- The Nation will consider lack of enforcement or lax enforcement of the statement by Contractor a default of the contract.
- The Contractor further agrees to provide all persons engaged in performance of the contract with a copy of the statement.
- A copy of responding party's Drug Free Workplace statement shall be included with the proposal or else the successful responding party will be deemed to accept and agree to use the statement provided by Nation.
- The Contractor understands and recognizes that all Cherokee Nation buildings, whether leased or owned, and the grounds surrounding those facilities are considered by the Nation to be a tobacco free workplace. The Contractor will ensure all employees, subcontractors, and other workers will abide by this policy.

Indemnity and Insurance: The Cherokee Nation assumes no responsibility for negligent acts of either the offeror or their employees; therefore, the offeror is responsible for obtaining the insurance coverage the NATION considers appropriate. The offeror will keep harmless and indemnify the Cherokee Nation against any or all loss, cost, damage, claims, expense or liability for all acts related to quality care management and enforcement of this contract.

Insurance Requirements: Refer to attached Tribal Controlled insurance Program (TCIP) Manual (Exhibit A)

Availability of Funds: Any contract awarded as a result of this RFP is contingent on the appropriation of funds. A contract award may be terminated or reduced in scope if sufficient appropriations or authorizations do not exist. This vendor will be notified in writing of such terminations. The vendor will accept, as final, the Nation's decision as to whether sufficient appropriations and authorizations are available.

Vendor's Terms and Conditions: Vendors must submit with the proposal a complete set of any additional terms and conditions they expect to have included in a contract negotiated with FMCT.

Right to Waive Minor Irregularities: The proposal Evaluation Committee reserves the right to waive minor irregularities. This right is at the sole discretion of the proposal Evaluation Committee.

The Nation & FMCT reserve the right to determine a proposal acceptable in terms of meeting RFP requirements. The Nation & FMCT reserve the right to accept or reject any and all proposals received and to negotiate with offerors regarding the terms of their proposals or parts thereof. The Nation & FMCT reserve the right to award a contract in the best interests of the Cherokee Nation.

Ownership of Proposals: All documents submitted in response to this RFP shall become the property of the Cherokee Nation & FMCT. Responses received will be retained by the Nation and FMCT.

Prompt Payment: The successful firm agrees to pay all sums due to subcontractors, laborers and material suppliers within ten (10) days of receipt of payment.

Review of Proposals

1. **Proposal Format:** Sealed Proposals must be delivered and physically received by Shelly McClain no later than **May 23, 2023 by 5:00 pm CT** to the physical address indicated in this RFP. Sealed submittal must include one (1) clearly marked, single sided original and one (1) digital copy of the complete proposal.
2. **Table of Contents:** The proposal will have a table of contents with page numbers and pages numbered throughout the proposal.
3. **General Information:** Brief introduction which includes (see specifics under Specifications Section):
 - a. The contractor's name and address;
 - b. Specific information to demonstrate minimum qualifications are fully met for full sealed proposal review and award consideration
 - c. Statement that indicates the proposal is valid for at least 90 days from the proposal submission deadline;
 - d. Statement that indicates the contractor's willingness to perform the services described in this RFP;
 - e. A statement that all staff and other resources which are required to perform the services described in this RFP will be made available by your organization over the life of the anticipated contract;
 - f. Statement that the signatory has authority to bind the contractor; and
 - g. Signature of authorized individual.
4. Specific requirements listed in the Specifications provided by the Nation & FMCT in this RFP must be included in responses.
5. **TERO CERTIFICATION:** Indian preference will be given only to responding parties who provide proof of current certification from the Cherokee Nation Tribal Employments Office (TERO) located in Tahlequah, Oklahoma, telephone number (918) 453-5000. Indian preference will be applied in accordance with Cherokee Nation Acquisition Management Policy and Procedures. Proof of TERO certification must accompany and be included in proposal submittal.
6. **Responsiveness:** Prior to evaluation, each proposal shall be reviewed to determine whether or not it is responsive. Nonresponsive proposals shall be eliminated and will not be evaluated. Factors that may result in a proposal being declared nonresponsive are:
 - a. Not providing evidence of meeting the Minimum Qualifications.
 - b. Substantive and material conflicts of interest which were not declared and/or were declared and determined to be significant enough that the Nation requested the potential contractor not submit a proposal.
 - c. Substantive and material noncompliance to requirements of the RFP proposal submission guideline.
 - d. Not providing a price, if applicable.

7. Evaluation Process:

- The Nation & FMCT will appoint a proposal Evaluation Committee;
- Interest party must meet minimum qualifications for complete proposal evaluation by the committee and to be eligible for award;
- Vendor proposals must meet all mandatory specifications or they will be disqualified;
- The proposal Evaluation Committee will review all proposals received, determine if the minimum qualifications have been met, and, if so, score the proposals in accordance with the predefined scoring methodology;
- Composite scores will be developed summarizing the individual scoring efforts of each proposal evaluation team member;
- Vendors will be ranked by composite score;
- The vendor with the highest score will be selected.

8. Evaluation Factors : The following is a summary of the proposal evaluation factors and the point value assigned to each. These factors will be used in the evaluation of the individual vendor proposals. The evaluation factors are listed below and must be clearly stated and addressed and stated in the proposal. Points will be awarded on the basis of the following factors:

SPECIFICATIONS	POINTS
Minimum Qualifications Provided & Met. Suitable references received (Yes or NO). Response must be indicated as “Yes” for the following criteria evaluation	
1. Past Performance Experience with Similar Projects	30
2. Past Experience Planning Services Experience in Similar Facilities	30
3. Ability to meet deadline; demonstrate timeline/steps in RFP response	20
4. Cost	20
5. References – minimum three from healthcare organizations associated with Vendor’s previous work	10
6. Indian Preference/TERO Certification	10
TOTAL	120

Notice of Award: After award of Contract, award information will be posted on the Nation’s website www.cherokeebids.org with RFP announcement.

INFORMATION, SCOPE OF WORK/PROPOSAL REQUIREMENTS, AGREEMENT INFORMATION

Statement of Purpose

Cherokee Nation & Foreman Manhattan Construction Team are working together on the new hospital for Health Services. The Nation and FMCT are in need of expert guidance and support to outfit the new facility with medical equipment and furnishings.

Background

Cherokee Nation is the largest tribe in the United States and operates the largest tribally operated health system in the United States of America. This system includes eight health centers and one hospital in Northeast Oklahoma in addition to the new hospital. Cherokee Nation Health Services treats over 150,000 patients totaling over 1.1 million patient care visits annually. The new facility is approximately 386,000 square feet with 129 beds. It will serve as the primary hospital for American Indians and Alaska Natives (AI/AN) residing in the reservation.

- The current design documents are at 65% and include medical equipment information. To review the information, please use the following link:
<https://app.buildingconnected.com/public/557f322989a1c30800e20f0c/projects/63ef9416896369003b68172d>

Minimum Qualifications

To be considered for award, interested firms must demonstrate completion of three (3) projects similar in size and scope within the last five (5) years. The information must be clearly detailed and labelled in the sealed proposal submittal. The information should include a specific name and contact information. The Nation & FMCT will review to ensure the minimum qualifications are fully met before full review and proposal rating by the Evaluation Committee.

Scope of Work/Proposal Requirements

The Nation & FMCT consider the equipment and furnishings planning a critical component for success of this new facility. The goal is to ensure this facility has the right tools to deliver top-quality care to patients. The Nation & FMCT want expert guidance assessing the needs of the facility, selecting the appropriate equipment, on-time delivery, installation scheduling and implementing it effectively.

The purpose of this RFP is to engage a contractor to provide top level/turnkey services. The Nation and FMCT see this service as including the following:

- Design Validation;
- Procurement Management Services;
- Equipment Delivery and Storage Oversight;
- Coordination of On-Site Equipment Installation;
- Equipment Testing, Certification, and Training (if necessary);
- Final Turnover and Closeout.

The Nation, as a federally recognized Native American sovereign entity, is eligible to capitalize on GSA, VA, or any other federal/state agreement for the needed products. The Nation is a tax-exempt entity. The following information outlines the process for equipment and furnishings orders. A statement of understanding of this process must be included in the sealed proposal submittal.

- The successful party will be expected and required to check for federal/state awards based on competitive bidding for the most favorable pricing.
- Should product be needed that is not covered on an existing federal or state agreement, the selected party will be required to obtain competitive bids and provide documentation for review.
- The quote for these items will be provided to the Nation for a product purchase order; and, an agreement through the Nation direct with the vendor for installation.
- The quote, due to the need to separate the product and service portion, must clearly state the cost of the product and the cost of the installation.
- When the purchase orders(s) are issued by the Nation, the document(s) will be provided to the successful party to work with selected vendor for delivery arrangements and scheduling.
- Any invoices related to purchase orders issued by the Nation will be submitted to a designated point-of-contact for payment processing.

The Nation & FMCT anticipate storage for equipment and furnishings will be in a Cherokee Nation owned facility within the general area of the hospital. A statement of understanding of the delivery-storage-transport to new hospital process must be included in sealed bid submittal.

- The successful party will be required to oversee confirm delivery to the storage facility.
- The successful party will be required to coordinate, provide oversight, and transport from the storage facility to the new hospital in accordance to agreed schedule with all parties.
- The successful party will be required to install the transported product.

To be considered for award, the proposal must include a breakdown of costs for the planning services and the installation. This must be clearly stated in the sealed proposal submittal.

Current Project Schedule

See Exhibit B of this RFP.

Resulting Agreement

The awardee is expected to enter into an agreement with FMCT for their services. Term of Proposed Contract: FMCT anticipates establishing a contract with a performance period that aligns with the project schedule and an ending to coincide with final turnout and closeout.

EXHIBIT A

INSURANCE – TCIP INFORMATION

Exhibit "A"

Tribal Controlled Insurance Program

Insurance Requirements

1. **Tribal Controlled Insurance Program.** NATION shall implement a Tribal Controlled Insurance Program ("TCIP") for the Project. The TCIP is more fully described in the insurance manual (the "Insurance Manual") for the Project, which is incorporated herein by this reference as a Contract Document. NATION has designated Alliant Insurance Services, Inc. as the TCIP Administrator ("TCIP Administrator") for the Project. The TCIP will include Workers' Compensation and Employer's Liability insurance, Commercial General Liability insurance, and Excess Liability insurance, as summarily described below, in connection with the Project. The insurance provided under the TCIP shall be referred to herein as "TCIP Coverages."

2. **Eligible and Enrolled Parties.** Parties eligible to enroll in the TCIP are the Contractor, and Subcontractors performing a portion of the Work on the Project site ("Eligible Parties"). Upon enrollment, an Eligible Party shall become an "Enrolled Party."

3. **Excluded Parties.** Parties that are not eligible to enroll in the TCIP, and who are excluded from the TCIP, are:

- (a) Hazardous materials remediation, removal and/or transport companies and their consultants;
- (b) Architects, surveyors, engineers, and soil testing engineers, and their consultants;
- (c) Vendors, suppliers, fabricators, material dealers, truckers, haulers, drivers and others who merely transport, pick up, deliver, or carry materials, personnel, parts or equipment, or any other items or persons to or from the Project site;
- (d) Any Subcontractor of any tier that does not perform any actual labor on the Project site; and
- (e) Any other party or entity not specifically identified herein, that is excluded by NATION in its sole discretion, even if such party or entity is otherwise eligible.

4. **Summary of TCIP Coverages.** The TCIP Coverages shall apply only to those operations of each Enrolled Party performed at the Project site in connection with the Work, and only to Enrolled Parties that are eligible for the TCIP. TCIP Coverages shall not apply to ineligible parties, even if they are erroneously enrolled in the TCIP. An Enrolled Party's operations away from the Project site, including product manufacturing, assembling, or otherwise, shall only be covered if such off-site operations are identified and are dedicated solely to the Project. TCIP Coverages shall not cover off-site operations until the Enrolled Party requesting off-site coverage receives written acknowledgment of such coverage from the TCIP Administrator. A summary of the coverages provided under the TCIP is set out below. Copies of all policies noted below will be provided to Contractor with any confidential redacted, and any extension endorsements (if any) will also be provided to Contractor.

SUMMARY OF TCIP COVERAGES

A. Workers' Compensation/Employer's Liability Insurance

Worker's Compensation	Statutory Limit
Employer's Liability	
Bodily Injury By Accident, each accident	\$1,000,000
Bodily Injury By Disease, each employee	\$1,000,000
Bodily Injury By Disease, policy limit	\$1,000,000

**B. Commercial General Liability Insurance
Form Equivalent to Most Current ISO Occurrence Form**

Each Occurrence Limit	\$2,000,000
Personal/Advertising Injury Limit (Each Occurrence)	\$1,000,000
General Aggregate Limit for all Enrolled Parties (Other Than Products/Completed Operations)	\$4,000,000
Products and Completed Operations Aggregate (for all Enrolled Parties)	\$4,000,000
Ten (10) Years Products & Completed Operations Extension	

C. Excess Liability Insurance (over Commercial General Liability)

Combined Single Limit	\$100,000,000
General Annual Aggregate for all Enrolled Parties	\$100,000,000
Products & Completed Operations Aggregate (for all Enrolled Parties)	\$100,000,000
Ten (10) Years Products & Completed Operations Extension	

D. The following additional coverages are provided for the participants in the project by NATION outside of the TCIP:

1. Contractor's Pollution Liability Insurance
2. Builders Risk

Summary of Other Coverages Provided by NATION. A summary of coverages provided by NATION outside of the TCIP is set out below:

A. Contractor's Pollution Liability Insurance

Per Occurrence	\$10,000,000
Aggregate	\$10,000,000

Ten (10) Years Products & Completed Operations Extension

B. Builders Risk

The NATION shall obtain and maintain in force during the term of this Agreement a Builders' Risk Insurance policy or policies separate from the TCIP, which shall insure against all risks of physical loss and/ or damage including flood and earthquake, subject to normal policy exclusions, to all buildings, structures, materials, and real property on site, which are intended to be, or have already been incorporated into and forming part of the Project, whether or not such buildings, structures, materials, or real property will have been supplied or made available to Contractors by NATION.

The Builders' Risk policy shall be endorsed to add Contractors of any tier as additional named insureds', as their interests may appear and to waive the carrier's right of recovery under subrogation against NATION and all other Contractors of any tier whose interests are insured under such policy.

Unless required otherwise by NATION, claims under Builders' Risk insurance provided are subject to a Contractor Claims Obligation of ten thousand dollars (\$10,000) per occurrence. If a claim results from any construction activity, the responsible Contractor, Subcontractor, or Sub-Subcontractor shall pay the Contractor Claims Obligation up to \$10,000. All Builders' Risk losses will be adjusted with and payable to the NATION or the Designee for the benefit of all parties as their interest may appear.

The NATION shall not be responsible for loss or damage to, or obtaining and/or maintaining in force insurance on temporary structures, construction equipment, tool or personal effects, owned or rented to or in the care, custody, and control of a Contractor of any tier.

5. NATION'S TCIP Obligations. NATION shall pay the costs of premiums for the TCIP Coverages. NATION will receive or pay, as the case may be, all adjustments to such costs, whether by way of dividends, retroactive adjustments, return premiums, other moneys due, audits or otherwise. CONTRACTOR hereby assigns to NATION the right to receive all such adjustments. All Subcontractors shall be required, by written contract to assign to NATION the right to receive all such adjustments. NATION assumes no obligation to provide insurance other than that specified in this Exhibit "A" and in the TCIP insurance policies. NATION'S furnishing of TCIP Coverages shall in no way relieve or limit, or be construed to relieve or limit, any responsibility, liability, or obligation imposed up CONTRACTOR, or any Subcontractor, under the Contract Documents, the TCIP insurance policies, or by law, including, without limitation, any indemnification obligations which such parties have agreed. NATION reserves the right at its option, without obligation to do so, to furnish other insurance coverage of various types and limits provided that such coverage is not less than that specified in this Exhibit "A".

6. CONTRACTOR'S TCIP OBLIGATIONS.

6(a). CONTRACTOR shall incorporate by reference the insurance requirements set out in this Exhibit "A", into all Subcontractor agreements.

6(b). CONTRACTOR shall enroll in the TCIP prior to the commencement of construction activities at the Project. CONTRACTOR shall ensure that all Subcontractors who are Eligible Parties enroll in the TCIP prior to their commencement of construction activities at the Project.

6(c). CONTRACTOR shall comply with all of the requirements of the TCIP insurance policies, and the TCIP Insurance Manual. CONTRACTOR shall provide to each of its Subcontractors of every tier a copy of the Insurance Manual, and require Subcontractor compliance with all provisions of the TCIP insurance policies, and the TCIP Insurance Manual.

6(d). CONTRACTOR shall acknowledge, and require all of its Subcontractors of every tier to acknowledge, in writing, that NATION and the TCIP Administrator are not agents, partners or guarantors of any TCIP insurer, that neither NATION nor the TCIP Administrator are responsible for any claims or disputes between or among CONTRACTOR, its Subcontractors of any tier, and any TCIP Insurer(s), and that neither NATION nor TCIP Administrator guarantees the solvency or the availability of limits of any TCIP Insurer(s).

6(e). CONTRACTOR shall Provide, within five (5) days of NATIONS request, any information related to CONTRACTOR's insurance costs, including but not limited to payroll records, certified copies of insurance coverages, declaration pages of coverages, certificates of insurance, underwriting data, prior loss history information, safety records or history, OSHA citations, construction cost estimates for this Project, or such other data or information as NATION, the TCIP Administrator, or TCIP Insurers may request in the administration of the TCIP. CONTRACTOR shall require its Subcontractors to provide the same information, upon request.

6(f). CONTRACTOR shall comply, and require all of its Subcontractors to comply with TCIP Administrator's instructions for electronically enrolling in the TCIP.

6(g). Cost of Work Excludes Cost of TCIP Insurance. CONTRACTOR and each Subcontractor shall exclude from their bids all costs of insurance coverage provided under the TCIP ("Cost of TCIP Coverages.") Cost of TCIP Coverages is defined as the amount of CONTRACTOR's and its Subcontractors' reduction in insurance costs due to eligibility for the TCIP, and included reduction in insurance premiums, related taxes and assessments, markup on the insurance premiums and losses retained through the use of the self-funded program, self-insured retention, or deductible program. Change orders must also be priced to exclude the Cost of TCIP Coverages.

7. ADDITIONAL INSURANCE REQUIRED FROM ENROLLED PARTIES AND EXCLUDED PARTIES. CONTRACTOR shall obtain and maintain, and shall require each of its Subcontractors of all tiers to obtain and maintain, the insurance coverage specified herein in a form and from insurance companies reasonably acceptable to NATION. The insurance limits may be provided through a combination of primary and excess policies, including the umbrella form of policy. Each policy required herein, except the Workers' Compensation policy, shall name NATION, the TCIP Administrator, their respective officers, agents, volunteers and

employees, and any additional entities as NATION may request as additional insureds. The additional insured endorsement shall state that the coverage provided to the additional insureds is primary and non-contributory with respect to any other insurance available to the additional insureds. CONTRACTOR shall provide certificates of insurance evidencing all required coverage prior to commencement of Work. The additional insured endorsement to the general liability policy shall be provided by issuance of both ISO Form CG 2010 1001 and ISO Form CG 2037 1001 additional insured endorsements, or such other endorsement as acceptable to NATION.

Enrolled Parties shall provide Worker’s Compensation, Employer’s Liability, General Liability, and Excess Liability insurance, as set out below, for off-site activities, and Automobile Liability, for all activities, both on-site and off-site. Pollution and Professional Liability insurance, as applicable, shall apply to both on-site and off-site.

Excluded Parties must provide all insurance set out below for both on-site and off-site activities.

7(a). Standard Commercial Automobile Liability Insurance covering all owned, non-owned, and hired automobiles, trucks, and trailers with a combined single limit of not less than \$1,000,000 for bodily injury, \$1,000,000 for property damage, and with a \$1,000,000 policy limit.

7(b). Statutory Workers’ Compensation Insurance and Employer’s Liability insurance with statutory limits as required by law, including Maritime coverage, if appropriate, and Employer’s Liability limits of not less than \$1,000,000 each accident, \$1,000,000 each employee, and with a \$1,000,000 policy limit.

7(c). Commercial General Liability Insurance in a form providing coverage not less than the standard ISO Commercial General Liability insurance policy (“Occurrence Form”), with limits no less than:

	<u>Enrolled Parties</u>	<u>Excluded Parties</u>
Each Occurrence	\$1,000,000	\$2,000,000
General Aggregate	\$2,000,000	\$4,000,000
Products/Completed Operations Aggregate	\$2,000,000	\$4,000,000
Personal/Advertising Injury Aggregate	\$1,000,000	\$2,000,000

The above limits of 7(c) can be achieved with a combination of General Liability and Umbrella Limits.

7(d). If required by NATION, Aviation and/or Watercraft Liability Insurance or other insurance, in form and with limits of liability and from an insuring entity reasonably satisfactory to the NATION.

7(e). Professional Liability. In the event any contract specifications requires CONTRACTOR to perform professional services, such as but not limited to, architectural, engineering, construction management, surveying, or design, CONTRACTOR shall maintain a

Professional Liability policy with limits not less than five million dollars (\$5,000,000) per claim and five million (\$5,000,000) aggregate. As applicable to subcontractors performing professional services, subcontractors shall maintain a Professional Liability policy with limits not less than two million dollars (\$2,000,000) per claim and two million (\$2,000,000) aggregate.

7(f). Pollution Liability. CONTRACTOR or its subcontractors, if involved with the removal of asbestos or lead, the removal/replacement of underground tanks, or use of toxic chemicals and substances, shall purchase and thereafter maintain Pollution Liability insurance in the amount of not less than five million dollars (\$5,000,000) per claim and five million (\$5,000,000) aggregate.

7(g). All insurance referred to herein to be carried by CONTRACTOR or any Subcontractor shall be maintained by such parties at their sole expense, with insurance carriers qualified to do business in Oklahoma and having a rating of not less than A-; VII from A.M. Best & Co., unless NATION, in writing, in its sole discretion, accepts a lower Best's rating.

7(h). NATION reserves the right to require (1) higher limits and (2) additional insurance coverages if NATION determines in its sole discretion that such higher limits and/or additional coverages are reasonably necessary for the protection of NATION. Such additional coverages shall be in a form and with limits of liability, additional insured endorsements, and deductibles or self-insured retentions acceptable to NATION.

7(i). Prior to commencing work at the project, CONTRACTOR shall deliver to NATION the endorsements and waivers of subrogation referred to herein, as well as certificates of insurance evidencing the coverages required herein. Promptly upon NATION's request, CONTRACTOR shall deliver to NATION a copy of any and all of the insurance policies and other insurance documents required hereunder. In the case of policies expiring while work is in progress, a renewal certificate with all applicable endorsements must be delivered to NATION prior to the expiration of the existing policy or policies. Permitting CONTRACTOR or any Subcontractor to start work, or continue work, prior to compliance with these requirements shall not constitute a waiver of any of the requirements set forth herein. All certificates of insurance must provide NATION with thirty (30) days advance written notice of cancellation, intent to non-renew, or adverse material change in or reduction of coverage.

8. Representations and Warranties. CONTRACTOR represents and warrants to NATION, and shall use its best efforts to ensure that each of its Subcontractors of every tier represent and warrant to NATION that:

8(a). All information they submit to NATION, or to the TCIP Administrator, shall be accurate and complete.

8(b). They have had the opportunity to read and analyze copies of the TCIP insurance policies that are available on request, and that they understand the TCIP Coverages. Any reference or summary in this Agreement, to the amount, nature, type or extent of TCIP Coverages and/or potential applicability to any potential claim or loss is for reference only. CONTRACTOR and its Subcontractors of all tiers have not relied upon said reference, but solely

upon their own independent review and analysis of the TCIP Coverages in formulating any understanding and/or belief as to amount, nature, type or extent of any TCIP Coverages and/or its potential applicability to any potential claim or loss.

8(c). CONTRACTOR shall not include in any request for payment any sums to provide or obtain insurance that is being maintained under the TCIP.

9. Audits. CONTRACTOR and all Subcontractors agree that NATION, the TCIP Administrator, and/or any TCIP insurer may audit their payroll records, books and records, insurance coverages, insurance cost information, and project cost records to confirm their accuracy, and to ensure that the NATION has not been billed for any cost of insurance that is being provided under the TCIP. In the event any audit reveals that NATION has been billed by CONTRACTOR or any of its Subcontractors for any cost of insurance that is being provided by NATION under the TCIP, NATION shall have the right to deduct from any amounts payable to CONTRACTOR or any Subcontractor such cost, including all expenses and fees of audit.

10. Modification or Discontinuance of the TCIP. NATION may, for any reason, modify the TCIP Coverages, discontinue the TCIP, or request that CONTRACTOR or any of its Subcontractors of any tier withdraw from the TCIP upon thirty (30) days written notice. Upon such notice CONTRACTOR and/or one or more of its Subcontractors, as specified by NATION in such notice, shall obtain and thereafter maintain during the performance of the Work, such insurance as specified by NATION. The form, content, limits of liability, cost, and the insurer issuing such replacement insurance shall be subject to NATION's approval. The cost of the replacement coverage shall be at NATION's expense, but only to the extent of the Cost of TCIP Coverages.

11. Waiver of Subrogation. Where permitted by law, CONTRACTOR hereby waives all rights of recovery by subrogation because of deductible clauses, inadequacy of limits of any insurance policy, limitations or exclusions of coverage, or any other reason against NATION, the TCIP Administrator, its or their officers, agents, or employees, and any other Subcontractor performing Work or rendering services on behalf of NATION in connection with the planning, development and construction of the Project. CONTRACTOR also agrees that all additional insurance maintained by CONTRACTOR or any Subcontractor under this Exhibit "A" shall include clauses providing that each insurer shall waive all of its rights of recovery by subrogation against NATION, CONTRACTOR, or any Subcontractor. A waiver of subrogation shall be effective as to any individual or entity even if such individual or entity (a) would otherwise have a duty of indemnification, contractual or otherwise, (b) did not pay the insurance premium directly or indirectly, and (c) whether or not such individual or entity has an insurable interest in the property damaged.

12. Conflicts. In the event of a conflict between the provisions of this Article, the Insurance Manual, and the provisions of the TCIP insurance policies, the terms of the TCIP Insurance Policies shall govern, then the provisions of this Article, then the provisions of the Insurance Manual.

EXHIBIT B

CURRENT PROJECT SCHEDULE

Activity ID	Activity Name	Org Dur	Rem Dur	Start	Finish
-------------	---------------	---------	---------	-------	--------

NEW CHEROKEE HOSPITAL ADMINISTRATION

PROJECT MILESTONES

PM-1000	Begin Project	0	0	15-Feb-22A	
PM-1010	Initial Mobilization / Begin Construction	0	0	28-Oct-22A	
PM-1070	Top Out Structure	0	0	22-Feb-24	
PM-1050	Permanent Power (From Central Plant)	0	0	28-Oct-24	
PM-1060	Conditioned Air	0	0	11-Nov-24	
PM-1030	Anticipated Substantial Completion (TBD w/ Final GMP)	0	0	05-Sep-25	
PM-1040	Final Completion	0	0	06-Nov-25	

CONSTRUCTION MILESTONES

CM-1010	Pre-Drill Piers Complete	0	0	28-Oct-22A	
CM-1020	North Parking Access Open / Complete	0	0	06-Apr-23	
CM-1030	Foundation Complete	0	0	05-Jan-24	
CM-1040	Steel Structure Complete	0	0	19-Apr-24	
CM-1050	Precast Erection Complete	0	0	22-Jul-24	
CM-1060	Primary MEP RI's Complete	0	0	19-Sep-24	
CM-1070	Exterior Glazing System Complete	0	0	05-Dec-24	
CM-1090	Elevators Complete	0	0	17-Jun-25	
CM-1080	Architectural Finishes Complete	0	0	21-Aug-25	

SUMMARY

SM-1000	Preconstruction and Planning Phase (Calendar Days)	654	254	16-Feb-22A	01-Dec-23
SM-1010	Construction Phase (Calendar Days)	1044	898	28-Oct-22A	05-Sep-25
SM-1020	Foundation & Structure	210	210	23-Jun-23	19-Apr-24
SM-1030	Building Envelope	200	200	23-Feb-24	05-Dec-24
SM-1040	Interior Construction	369	369	26-Mar-24	05-Sep-25

PRECONSTRUCTION AND PLANNING

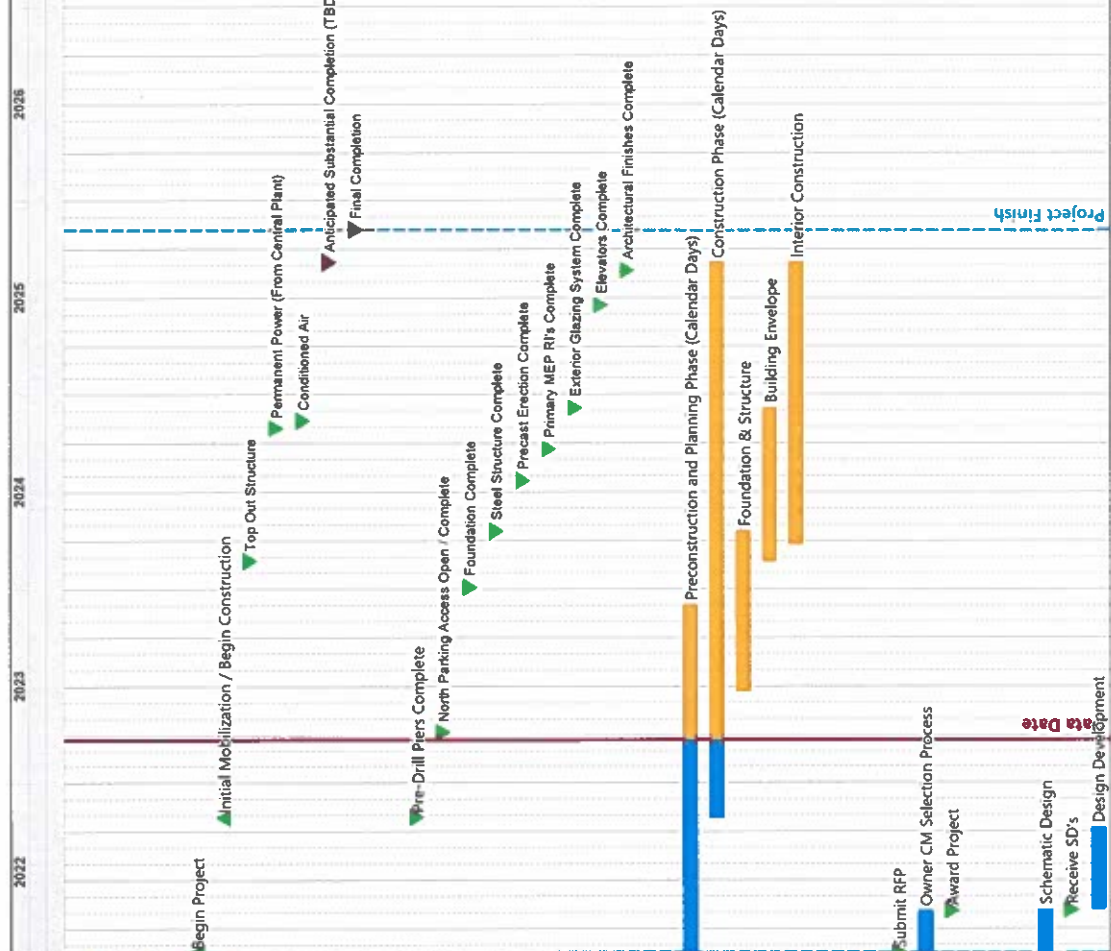
REQUEST FOR PROPOSAL

RP-1000	Submit RFP	0	0	15-Feb-22A	
RP-1010	Owner CM Selection Process	56	0	16-Feb-22A	04-May-22A
RP-1020	Award Project	0	0	04-May-22A	

DESIGN

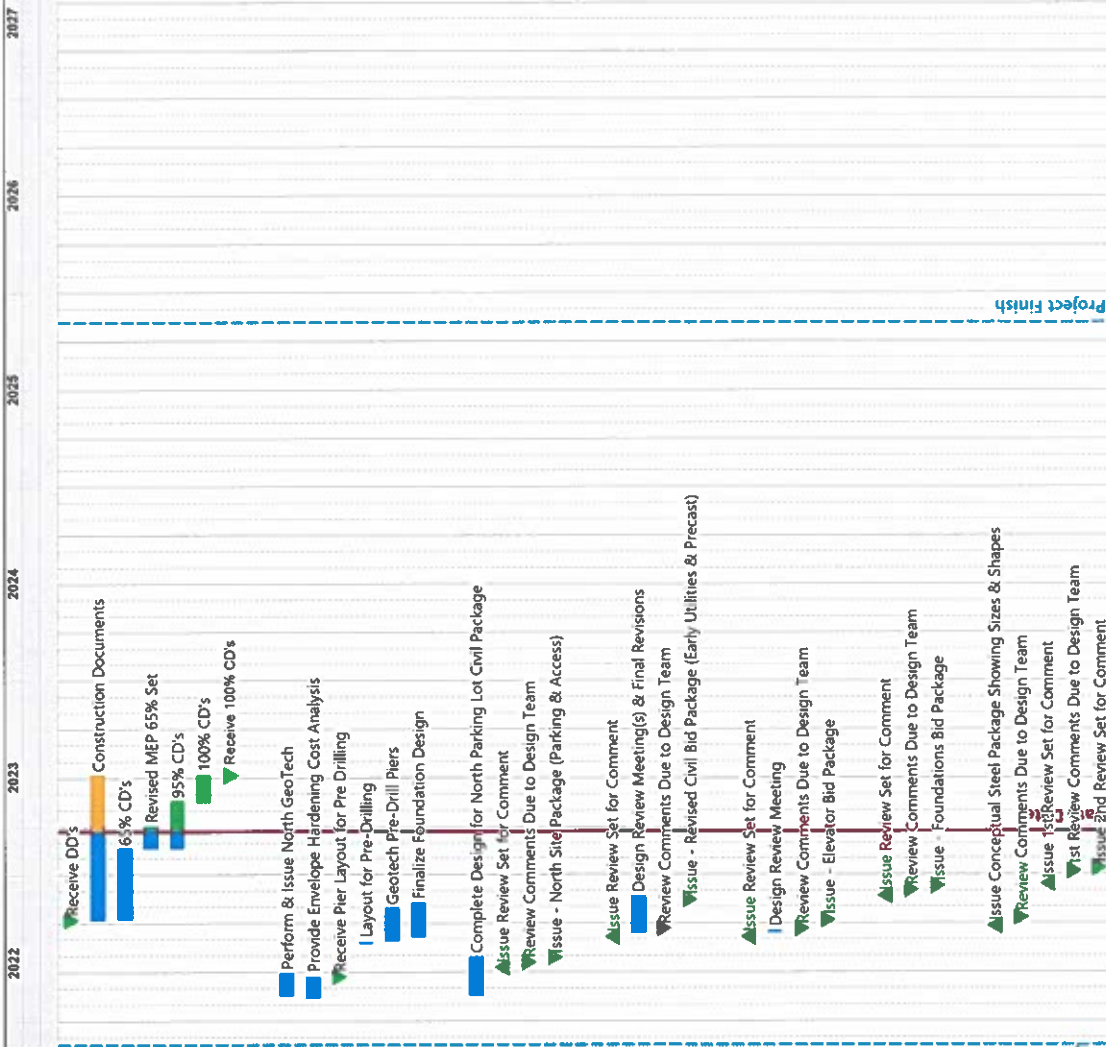
MAIN DESIGN SEQUENCE

DS-1000	Schematic Design	61	0	15-Feb-22A	06-May-22A
DS-1010	Receive SD's	0	0	06-May-22A	
DS-1030	Design Development	105	0	09-May-22A	07-Oct-22A



Cherokee Nation Hospital
Tahlequah, OK
FM | MCC Project Number: 8078





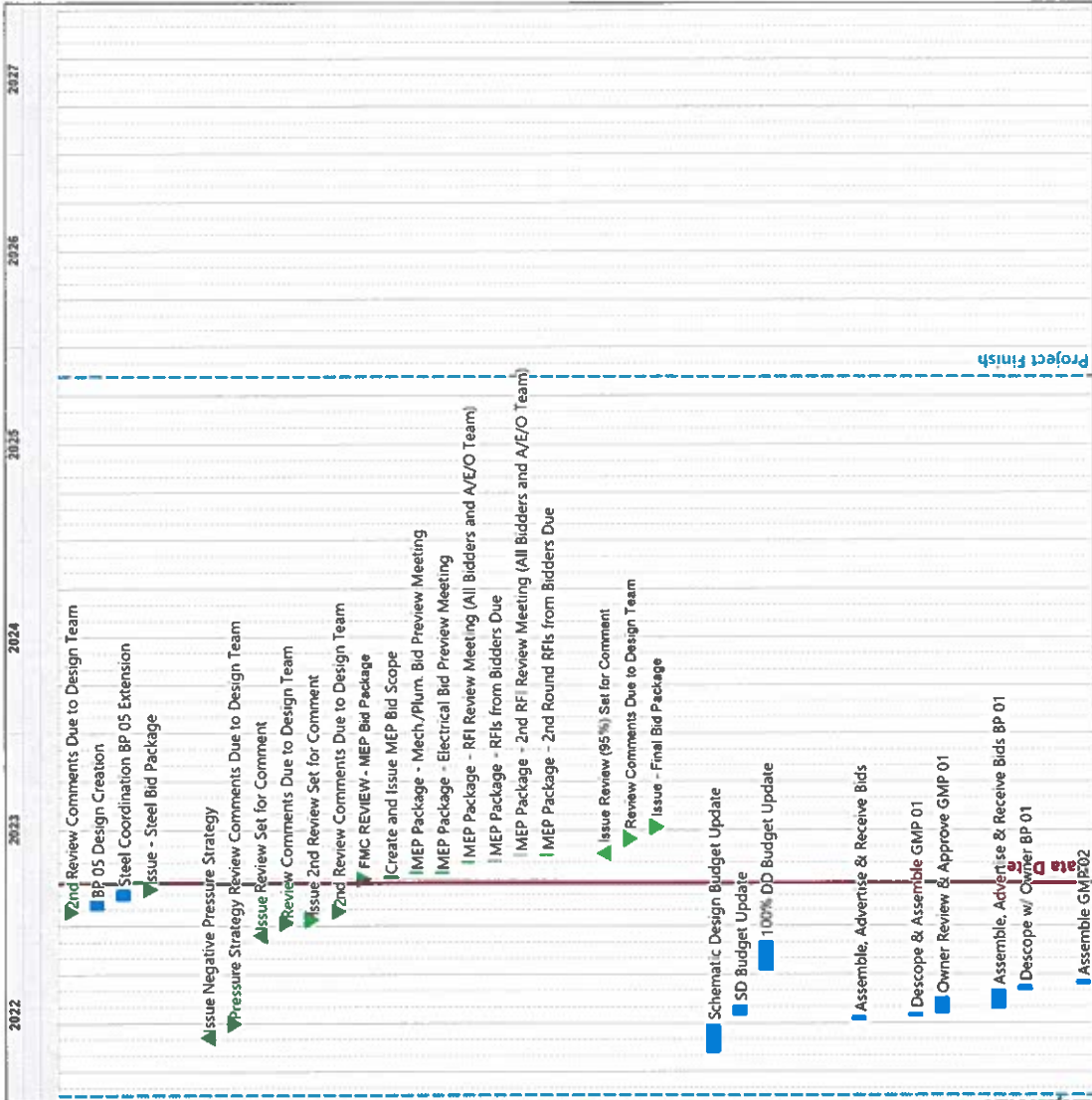
Project Finish

Activity ID	Activity Name	Org Dur	Rem Dur	Start	Finish
DS-1040	Receive DD's	0	0	07-Oct-22A	07-Oct-22A
DS-1060	Construction Documents	188	74	08-Oct-22A	06-Jul-23
DS-1045	65% CD's	73	0	10-Oct-22A	17-Feb-23A
DS-1046	Revised MEP 65% Set	1	6	30-Mar-23	30-Mar-23
DS-1047	95% CD's	60	41	20-Feb-23A	18-May-23
DS-1048	100% CD's	33	33	19-May-23	06-Jul-23
DS-1070	Receive 100% CD's	0	0	06-Jul-23	06-Jul-23
SITE / FOUNDATION DESIGN					
DS-1025	Perform & Issue North GeoTech	30	0	20-May-22A	29-Jun-22A
DS-1035	Provide Envelope Hardening Cost Analysis	14	0	16-May-22A	22-Jun-22A
DS-1080	Receive Pier Layout for Pre-Drilling	0	0	22-Jun-22A	22-Jun-22A
IS-1075	Layout for Pre-Drilling	2	0	25-Aug-22A	26-Aug-22A
DS-1027	Geotech Pre-Drill Piers	45	0	29-Aug-22A	28-Oct-22A
DS-1028	Finalize Foundation Design	45	0	06-Sep-22A	07-Nov-22A
BP 01 NORTH PARKING & ACCESS					
DS-1026	Complete Design for North Parking Lot Civil Package	49	0	20-May-22A	29-Jul-22A
BC-1015	Issue Review Set for Comment	0	0	12-Jul-22A	20-Jul-22A
BC-1006	Review Comments Due to Design Team	0	0	20-Jul-22A	20-Jul-22A
BC-1005	Issue - North Site Package (Parking & Access)	0	0	29-Jul-22A	29-Jul-22A
BP 02 / GMP 04 EARLY UTILITIES & PRECAST					
BC-1130	Issue Review Set for Comment	0	0	07-Sep-22A	18-Nov-22A
BC-1135	Design Review Meeting(s) & Final Revisions	1	0	15-Sep-22A	18-Nov-22A
BC-1120	Review Comments Due to Design Team	0	0	21-Sep-22A	21-Sep-22A
BC-1007	Issue - Revised Civil Bid Package (Early Utilities & Precast)	0	0	14-Nov-22A	14-Nov-22A
BP 03 / GMP 03 ELEVATORS					
BC-1150	Issue Review Set for Comment	0	0	07-Sep-22A	15-Sep-22A
BC-1260	Design Review Meeting	1	0	15-Sep-22A	15-Sep-22A
BC-1140	Review Comments Due to Design Team	0	0	21-Sep-22A	21-Sep-22A
BC-1080	Issue - Elevator Bid Package	0	0	07-Oct-22A	07-Oct-22A
BP 04 / GMP 05 CONC, EARTHWORK, REMAINING UTILITIES					
BC-1190	Issue Review Set for Comment	0	0	22-Nov-22A	02-Dec-22A
BC-1180	Review Comments Due to Design Team	0	0	02-Dec-22A	02-Dec-22A
BC-1000	Issue - Foundations Bid Package	0	0	09-Dec-22A	09-Dec-22A
BP 05 / GMP 06 STEEL					
BC-1280	Issue Conceptual Steel Package Showing Sizes & Shapes	0	0	26-Sep-22A	12-Oct-22A
BC-1280	Review Comments Due to Design Team	0	0	14-Dec-22A	14-Dec-22A
BC-1210	Issue 1st Review Set for Comment	0	0	06-Jan-23A	06-Jan-23A
BC-1200	1st Review Comments Due to Design Team	0	0	13-Jan-23A	13-Jan-23A
BC-1205	Issue 2nd Review Set for Comment	0	0	13-Jan-23A	13-Jan-23A

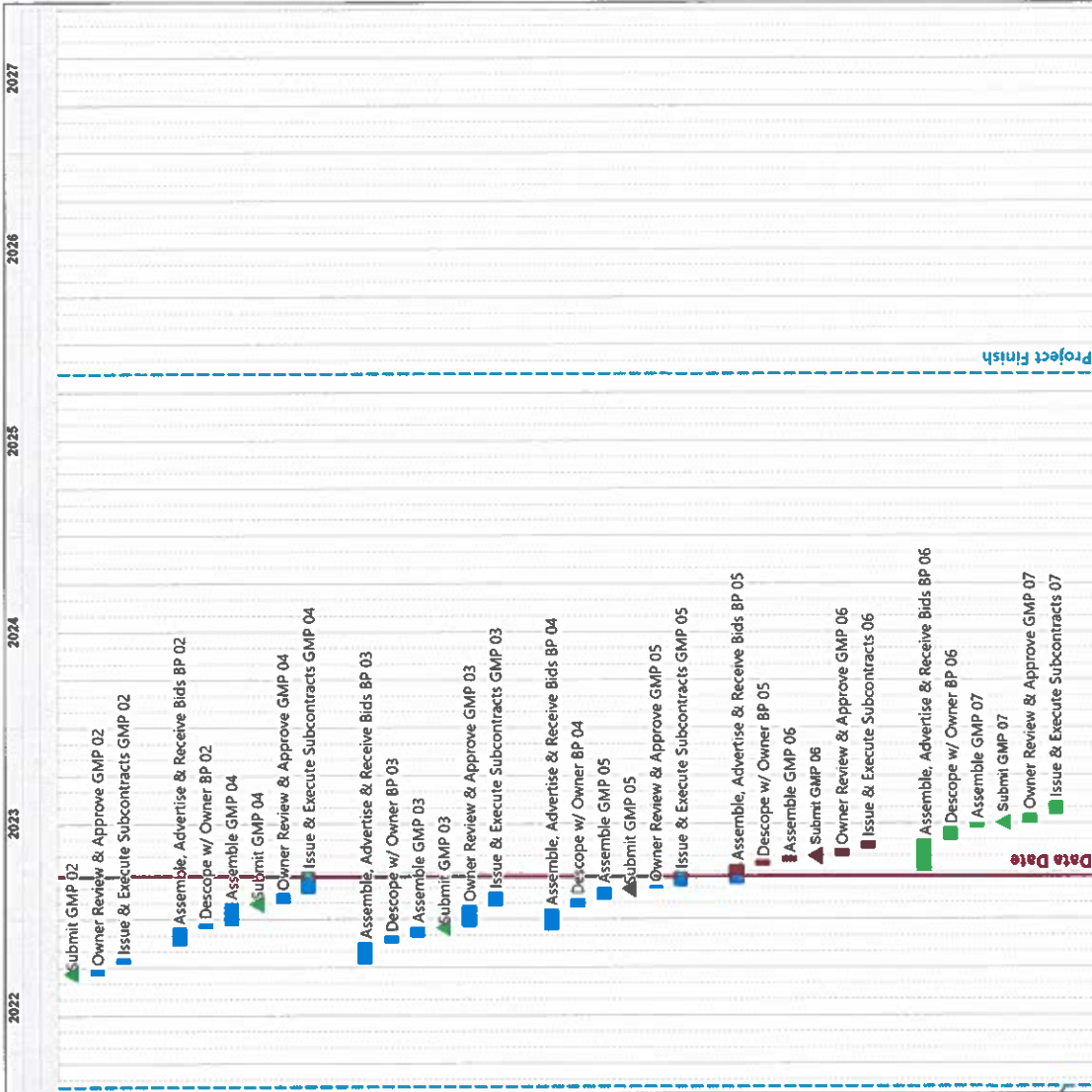
Start Date: 15-Feb-22
 Finish Date: 06-Nov-25
 Data Date: 23-Mar-23
 Run Date: 30-Mar-23
 8078-CH09.ppx

Cherokee Nation Hospital
Tahlequah, OK
FM | MCC Project Number: 8078





Activity ID	Activity Name	Org Dur	Rem Dur	Start	Finish
BC-1207	2nd Review Comments Due to Design Team	0	0	26-Jan-23A	
BC-1208	BP 05 Design Creation	11	0	02-Feb-23A	17-Feb-23A
BC-1208	Steel Coordination BP 05 Extension	10	0	20-Feb-23A	10-Mar-23A
BC-1008	Issue - Steel Bid Package	0	0		10-Mar-23A
BP 05 / GMP 07 MEP (Driven by 65%)					
BC-1115	Issue Negative Pressure Strategy	0	0	06-Jun-22A	
BC-1117	Pressure Strategy Review Comments Due to Design Team	0	0	01-Jul-22A	
BC-1230	Issue Review Set for Comment	0	0	14-Dec-22A	
BC-1220	Review Comments Due to Design Team	0	0	06-Jan-23A	
BC-1225	Issue 2nd Review Set for Comment	0	0	13-Jan-23A	
BC-1227	2nd Review Comments Due to Design Team	0	0	27-Jan-23A	
BC-1110	FMC REVIEW - MEP Bid Package	0	0	30-Mar-23	
BC-1119	Create and Issue MEP Bid Scope	2	2	31-Mar-23	03-Apr-23
BC-1112	MEP Package - Mech/Plum. Bid Preview Meeting	1	1	11-Apr-23	11-Apr-23
BC-1113	MEP Package - Electrical Bid Preview Meeting	1	1	11-Apr-23	11-Apr-23
BC-1114	MEP Package - RFI Review Meeting (All Bidders and A/E/O Team)	1	1	02-May-23	02-May-23
BC-1111	MEP Package - RFIs from Bidders Due	1	1	04-May-23	04-May-23
BC-1118	MEP Package - 2nd RFI Review Meeting (All Bidders and A/E/O Team)	1	1	15-May-23	15-May-23
BC-1116	MEP Package - 2nd Round RFIs from Bidders Due	1	1	16-May-23	16-May-23
BP 07 BALANCE OF WORK					
BC-1250	Issue Review (95%) Set for Comment	0	0	19-May-23	
BC-1240	Review Comments Due to Design Team	0	0	14-Jun-23	
BC-1009	Issue - Final Bid Package	0	0	06-Jul-23	
BUDGET UPDATES					
DS-1020	Schematic Design Budget Update	25	0	09-May-22A	29-Jun-22A
DS-1022	SD Budget Update	12	0	18-Jul-22A	04-Aug-22A
DS-1050	100% DD Budget Update	25	0	10-Oct-22A	02-Dec-22A
BIDDING & CONTRACTING					
PRE-DRILLING					
BC-1065	Assemble, Advise & Receive Bids	5	0	08-Jul-22A	14-Jul-22A
GMP 01					
BC-1067	Descope & Assemble GMP 01	1	0	15-Jul-22A	20-Jul-22A
BC-1068	Owner Review & Approve GMP 01	11	0	20-Jul-22A	18-Aug-22A
BP 01 NORTH PARKING & ACCESS					
BC-1062	Assemble, Advise & Receive Bids BP 01	1	0	29-Jul-22A	01-Sep-22A
BC-1063	Descope w/ Owner BP 01	1	0	02-Sep-22A	09-Sep-22A
GMP 02 NORTH PARKING & ACCESS					
BC-1070	Assemble GMP 02	6	0	12-Sep-22A	19-Sep-22A



Activity ID	Activity Name	Orig Dur	Rem Dur	Start	Finish
BC-1069	Submit GMP 02	0	0	20-Sep-22A	
BC-1064	Owner Review & Approve GMP 02	11	0	20-Sep-22A	28-Sep-22A
BC-1066	Issue & Execute Subcontracts GMP 02	10	0	12-Oct-22A	19-Oct-22A
BP 02 / GMP 04 EARLY UTILITIES & PRECAST					
BC-1060	Assemble, Advertise & Receive Bids BP 02	19	0	14-Nov-22A	15-Dec-22A
BC-1310	Descops w/ Owner BP 02	1	0	16-Dec-22A	23-Dec-22A
BC-1465	Assemble GMP 04	6	0	21-Dec-22A	30-Jan-23A
BC-1470	Submit GMP 04	0	0	31-Jan-23A	
BC-1480	Owner Review & Approve GMP 04	10	0	01-Feb-23A	17-Feb-23A
BC-1480	Issue & Execute Subcontracts GMP 04	10	6	20-Feb-23A	30-Mar-23
BP 03 / GMP 03 ELEVATORS					
BC-1350	Assemble, Advertise & Receive Bids BP 03	1	0	10-Oct-22A	17-Nov-22A
BC-1360	Descops w/ Owner BP 03	1	0	18-Nov-22A	29-Nov-22A
BC-1315	Assemble GMP 03	6	0	30-Nov-22A	16-Dec-22A
BC-1320	Submit GMP 03	0	0	16-Dec-22A	
BC-1330	Owner Review & Approve GMP 03	10	0	19-Dec-22A	26-Jan-23A
BC-1340	Issue & Execute Subcontracts GMP 03	10	0	27-Jan-23A	20-Feb-23A
BP 04 / GMP 05 CONC. EARTHWORK, REMAINING UTILITIES					
BC-1450	Assemble, Advertise & Receive Bids BP 04	25	0	12-Dec-22A	19-Jan-23A
BC-1460	Descops w/ Owner BP 04	1	0	24-Jan-23A	07-Feb-23A
BC-1515	Assemble GMP 05	6	0	08-Feb-23A	28-Feb-23A
BC-1520	Submit GMP 05	0	0	28-Feb-23A	
BC-1530	Owner Review & Approve GMP 05	10	0	01-Mar-23A	03-Mar-23A
BC-1440	Issue & Execute Subcontracts GMP 05	10	5	06-Mar-23A	29-Mar-23
BP 05 / GMP 06 STEEL					
BC-1500	Assemble, Advertise & Receive Bids BP 05	1	15	10-Mar-23A	12-Apr-23
BC-1510	Descops w/ Owner BP 05	1	6	13-Apr-23	20-Apr-23
BC-1615	Assemble GMP 06	6	6	21-Apr-23	28-Apr-23
BC-1620	Submit GMP 06	0	0	01-May-23	
BC-1630	Owner Review & Approve GMP 06	10	10	01-May-23	12-May-23
BC-1640	Issue & Execute Subcontracts 06	10	10	15-May-23	26-May-23
BP 06 / GMP 07 MEP (Driven by 65%)					
BC-1400	Assemble, Advertise & Receive Bids BP 06	44	40	04-Apr-23	30-May-23
BC-1410	Descops w/ Owner BP 06	11	17	31-May-23	22-Jun-23
BC-1670	Assemble GMP 07	6	6	23-Jun-23	30-Jun-23
BC-1680	Submit GMP 07	0	0	03-Jul-23	
BC-1690	Owner Review & Approve GMP 07	10	10	03-Jul-23	17-Jul-23
BC-1700	Issue & Execute Subcontracts 07	10	17	18-Jul-23	09-Aug-23
BP 07 / GMP 08 BALANCE OF WORK - ENVELOPE					

Activity ID	Activity Name	Org Dur	Rem Dur	Start	Finish
BC-1600	Assemble, Advertise & Receive Bids BP 07	23	23	07-Jul-23	08-Aug-23
BC-1610	Desclope w/ Owner BP 07	10	10	09-Aug-23	22-Aug-23
BC-1710	Assemble GMP 08	6	6	23-Aug-23	30-Aug-23
BC-1720	Submit GMP 08	0	0	31-Aug-23	
BC-1730	Owner Review & Approve GMP 08	10	10	31-Aug-23	14-Sep-23
BC-1740	Issue & Execute Subcontracts GMP 08	10	15	15-Sep-23	05-Oct-23
BP 09 - GMP 09 BALANCE OF WORK - ARCHITECTURAL					
BC-1650	Assemble, Advertise & Receive Bids BP 08	23	23	31-Aug-23	03-Oct-23
BC-1660	Desclope w/ Owner BP 08	10	10	04-Oct-23	17-Oct-23
BC-1750	Assemble GMP 09	6	6	18-Oct-23	25-Oct-23
BC-1760	Submit GMP 09	0	0	26-Oct-23	
BC-1770	Owner Review & Approve GMP 09	10	10	26-Oct-23	08-Nov-23
BC-1780	Issue & Execute Subcontracts GMP 09	10	15	09-Nov-23	01-Dec-23
PROCUREMENT					
LONG LEAD ITEMS					
DIV 03 - CONCRETE					
PR-1150	Reinforcing - Sub Prepare Shops	15	15	31-Mar-23	20-Apr-23
PR-1160	Reinforcing - AE Receive, Review, Approve Submittal	15	15	21-Apr-23	11-May-23
PR-1170	Reinforcing - Required Fabrication Time	25	25	12-May-23	16-Jun-23
PR-1450	Precast - Sub Prepare Shops	25	25	31-Mar-23	04-May-23
PR-1460	Precast - AE Receive, Review, Approve	15	15	05-May-23	25-May-23
PR-1470	Precast - Required Fabrication Time	50	60	26-May-23	21-Aug-23
DIV 05 - METALS					
PR-1120	Structural Steel - Sub Prepare Shops	30	30	30-May-23	11-Jul-23
PR-1130	Structural Steel - AE Receive, Review, Approve	15	15	12-Jul-23	01-Aug-23
PR-1140	Structural Steel - Required Fabrication Time	70	75	02-Aug-23	15-Nov-23
DIV 07 - THERMAL & MOISTURE					
PR-1180	Glazed Wall System - Sub Prepare Shops	15	15	06-Oct-23	26-Oct-23
PR-1190	Glazed Wall System - AE Receive, Review, Approve	15	15	27-Oct-23	16-Nov-23
PR-1200	Glazed Wall System - Required Fabrication Time	60	60	17-Nov-23	14-Feb-24
PR-1270	Insulation - Sub Prepare Submittal	30	30	06-Oct-23	16-Nov-23
PR-1280	Insulation - AE Receive, Review, Approve	15	15	17-Nov-23	11-Dec-23
PR-1290	Insulation - Required Fabrication Time	110	110	12-Dec-23	15-May-24
PR-1210	Roofing - Sub Prepare Shops	15	15	06-Oct-23	26-Oct-23
PR-1220	Roofing - AE Receive, Review, Approve	15	15	27-Oct-23	16-Nov-23
PR-1230	Roofing - Required Fabrication Time	70	70	17-Nov-23	28-Feb-24
DIV 09 - FINISHES					
PR-1240	Framing and Drywall - Sub Prepare Submittal	30	30	04-Dec-23	16-Jan-24

Start Date: 15-Feb-22
 Finish Date: 06-Nov-25
 Data Date: 23-Mar-23
 Run Date: 30-Mar-23
 8078-CH09.ppx

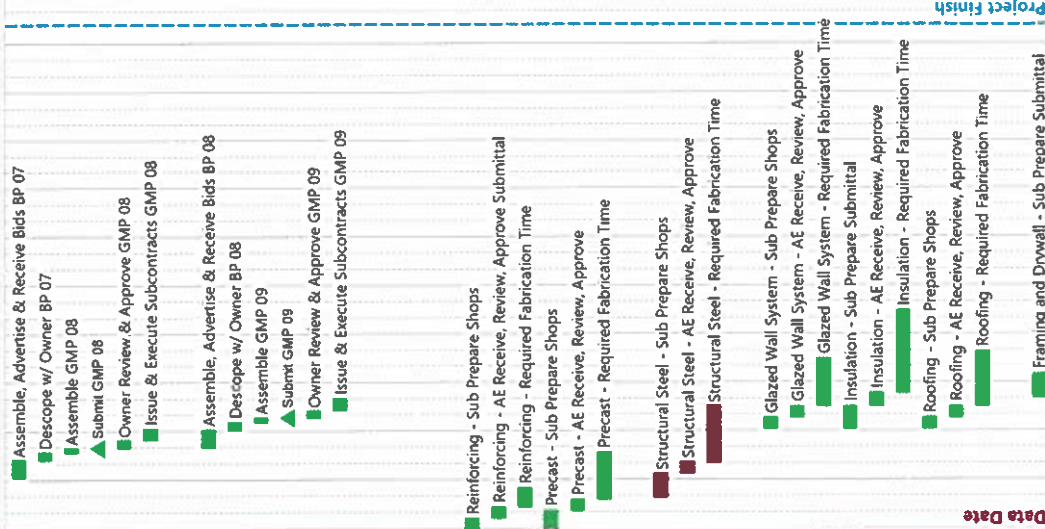
Page 5A

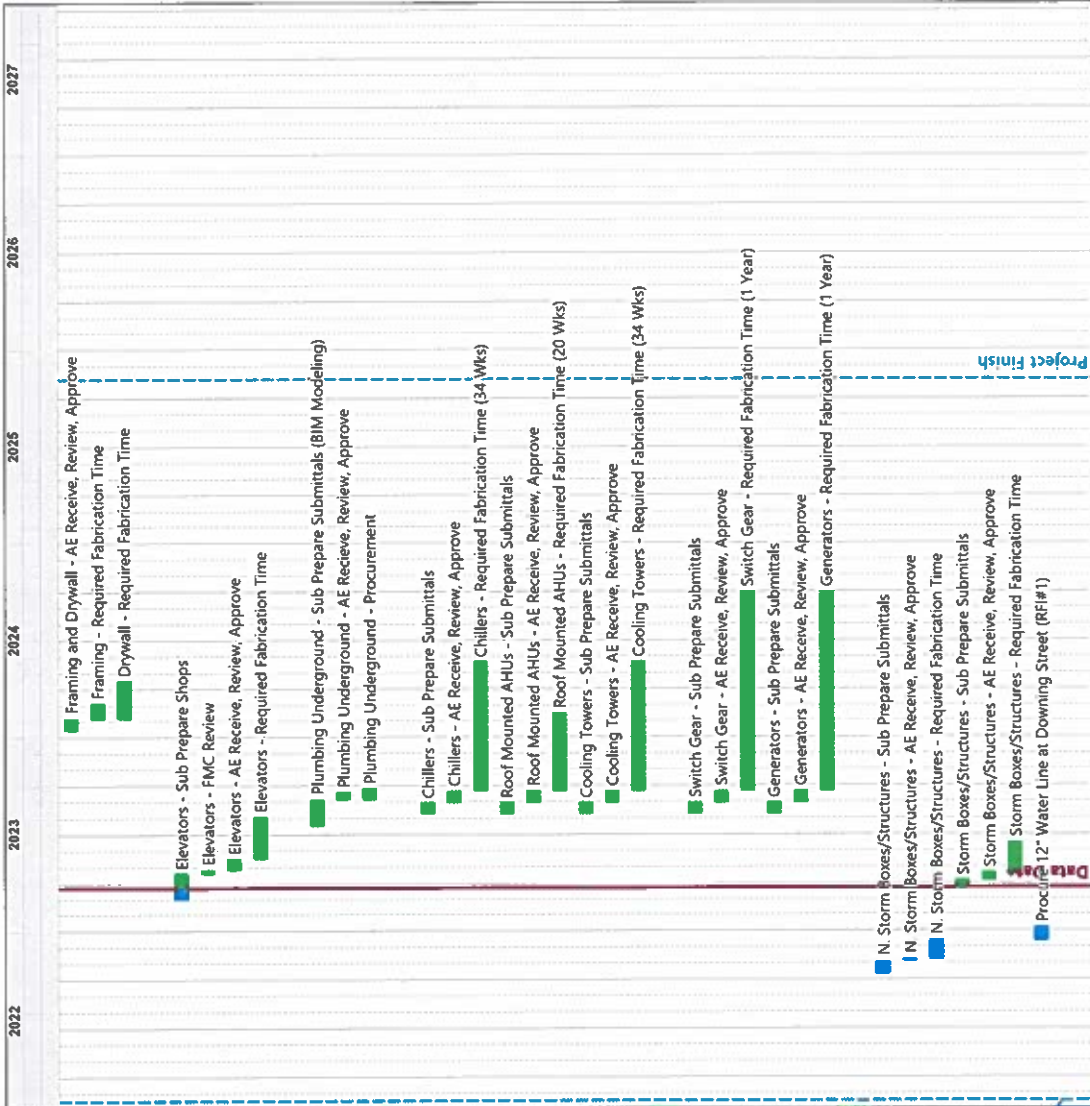
**Cherokee Nation Hospital
 Tahlequah, OK
 FM | MCC Project Number: 8078**



FOREMAN | MANHATTAN
 Construction Team

2022 2023 2024 2025 2026 2027





Activity ID	Activity Name	Org Dur	Rem Dur	Start	Finish
PR-1250	Framing and Drywall - AE Receive, Review, Approve	15	15	17-Jan-24	06-Feb-24
PR-1255	Framing - Required Fabrication Time	20	20	07-Feb-24	05-Mar-24
PR-1260	Drywall - Required Fabrication Time	50	50	07-Feb-24	16-Apr-24
DIV 14 - CONVEYING EQUIPMENT					
PR-1300	Elevators - Sub Prepare Shops	15	20	03-Mar-23A	19-Apr-23
PR-1305	Elevators - FMC Review	5	5	20-Apr-23	26-Mar-23
PR-1310	Elevators - AE Receive, Review, Approve	15	15	27-Apr-23	17-May-23
PR-1320	Elevators - Required Fabrication Time	55	55	18-May-23	04-Aug-23
DIV 22 - PLUMBING					
PR-1425	Plumbing Underground - Sub Prepare Submittals (BIM Modeling)	50	35	18-Jul-23	05-Sep-23
PR-1427	Plumbing Underground - AE Receive, Review, Approve	15	10	06-Sep-23	19-Sep-23
PR-1428	Plumbing Underground - Procurement	15	15	06-Sep-23	26-Sep-23
DIV 23 - HVAC					
PR-1420	Chillers - Sub Prepare Submittals	15	15	10-Aug-23	30-Aug-23
PR-1430	Chillers - AE Receive, Review, Approve	15	15	31-Aug-23	21-Sep-23
PR-1440	Chillers - Required Fabrication Time (34 Wks)	180	170	22-Sep-23	22-May-24
PR-1330	Roof Mounted AHUs - Sub Prepare Submittals	15	15	10-Aug-23	30-Aug-23
PR-1340	Roof Mounted AHUs - AE Receive, Review, Approve	15	15	31-Aug-23	21-Sep-23
PR-1350	Roof Mounted AHUs - Required Fabrication Time (20 Wks)	70	100	22-Sep-23	14-Feb-24
PR-1540	Cooling Towers - Sub Prepare Submittals	15	15	10-Aug-23	30-Aug-23
PR-1550	Cooling Towers - AE Receive, Review, Approve	15	15	31-Aug-23	21-Sep-23
PR-1560	Cooling Towers - Required Fabrication Time (34 Wks)	70	170	22-Sep-23	22-May-24
DIV 26 - ELECTRICAL					
PR-1390	Switch Gear - Sub Prepare Submittals	15	15	10-Aug-23	30-Aug-23
PR-1400	Switch Gear - AE Receive, Review, Approve	15	15	31-Aug-23	21-Sep-23
PR-1410	Switch Gear - Required Fabrication Time (1 Year)	260	260	22-Sep-23	30-Sep-24
PR-1360	Generators - Sub Prepare Submittals	15	15	10-Aug-23	30-Aug-23
PR-1370	Generators - AE Receive, Review, Approve	15	15	31-Aug-23	21-Sep-23
PR-1380	Generators - Required Fabrication Time (1 Year)	300	260	22-Sep-23	30-Sep-24
DIV 33 - UTILITIES					
PR-1510	N. Storm Boxes/Structures - Sub Prepare Submittals	15	0	14-Oct-22A	04-Nov-22A
PR-1520	N. Storm Boxes/Structures - AE Receive, Review, Approve	15	0	07-Nov-22A	09-Nov-22A
PR-1530	N. Storm Boxes/Structures - Required Fabrication Time	40	0	10-Nov-22A	13-Dec-22A
PR-1480	Storm Boxes/Structures - Sub Prepare Submittals	15	10	23-Mar-23	05-Apr-23
PR-1490	Storm Boxes/Structures - AE Receive, Review, Approve	15	10	06-Apr-23	19-Apr-23
PR-1500	Storm Boxes/Structures - Required Fabrication Time	40	40	20-Apr-23	15-Jun-23
PR-1505	Procure 12" Water Line at Downing Street (RF#1)	40	0	14-Dec-22A	06-Jan-23A

CONSTRUCTION

Start Date: 15-Feb-22
 Finish Date: 06-Nov-25
 Data Date: 23-Mar-23
 Run Date: 30-Mar-23
 8078-CH09.ppx
 Page 6A

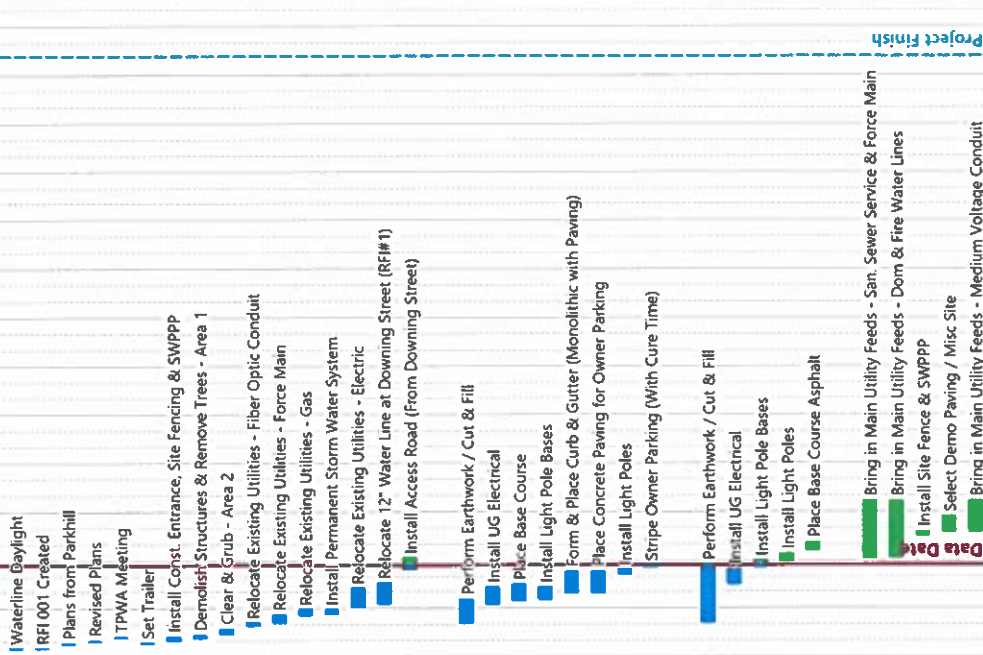
**Cherokee Nation Hospital
 Tahlequah, OK
 FM | MCC Project Number: 8078**



FOREMAN | MANHATTAN
 Construction Team

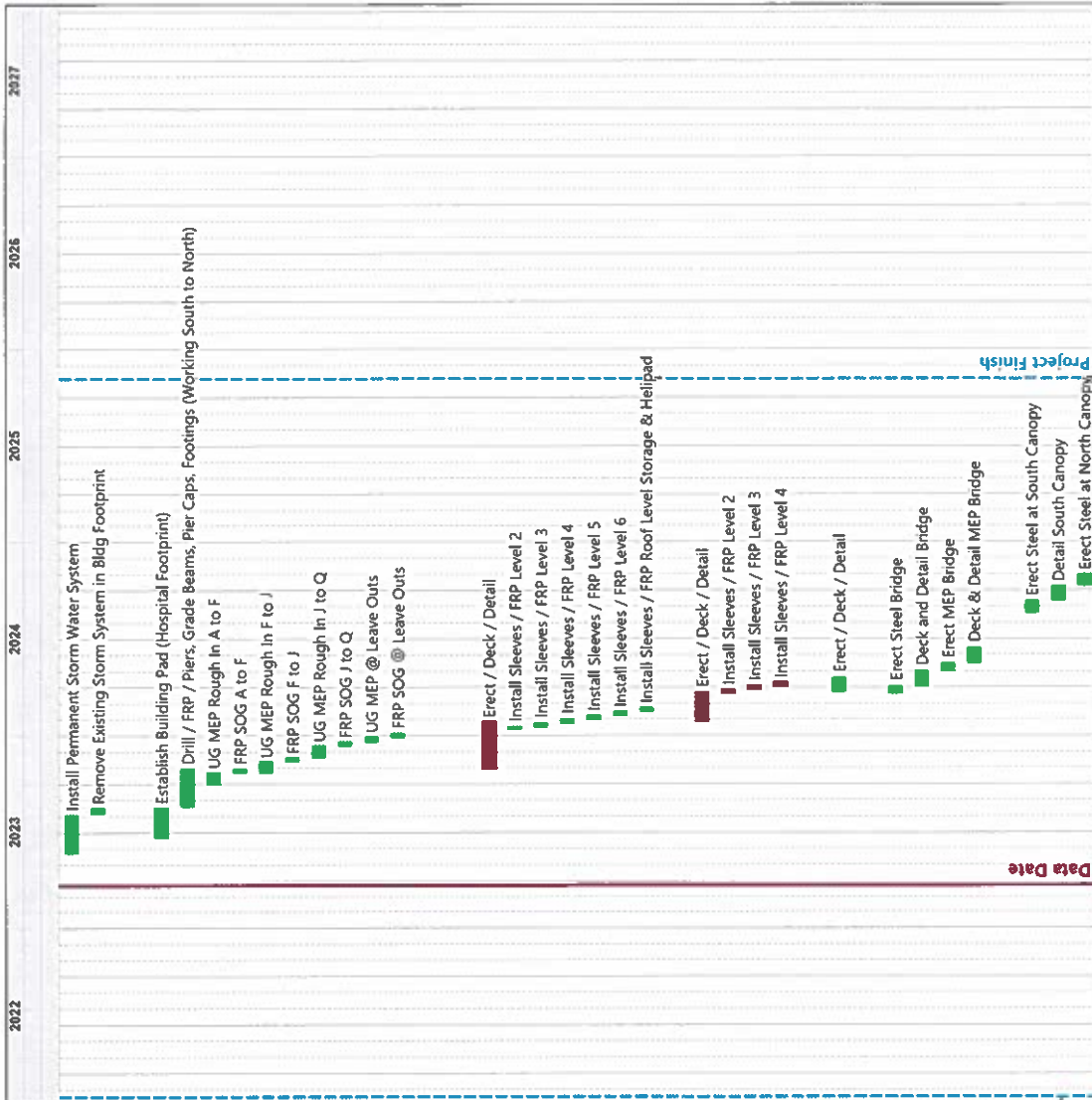
INITIAL SITE

Activity ID	Activity Name	Org Dur	Rem Dur	Start	Finish
IS-1013	Waterline Daylight	1	0	19-Oct-22A	19-Oct-22A
IS-1014	RFI 001 Created	1	0	19-Oct-22A	19-Oct-22A
IS-1017	Plans from Parkhill	1	0	27-Oct-22A	27-Oct-22A
IS-1018	Revised Plans	1	0	01-Nov-22A	01-Nov-22A
IS-1019	TPWA Meeting	1	0	08-Nov-22A	08-Nov-22A
IS-1011	Set Trailer	1	0	28-Oct-22A	28-Oct-22A
IS-1010	Install Const. Entrance, Site Fencing & SWPPP	5	0	02-Nov-22A	08-Nov-22A
IS-1012	Demolish Structures & Remove Trees - Area 1	8	0	07-Nov-22A	11-Nov-22A
IS-1007	Clear & Grub - Area 2	8	0	14-Nov-22A	23-Nov-22A
IS-1050	Relocate Existing Utilities - Fiber Optic Conduit	10	0	30-Nov-22A	05-Dec-22A
IS-1000	Relocate Existing Utilities - Force Main	10	0	05-Dec-22A	19-Dec-22A
IS-1030	Relocate Existing Utilities - Gas	10	0	19-Dec-22A	29-Dec-22A
IS-1015	Install Permanent Storm Water System	25	0	21-Dec-22A	28-Dec-22A
IS-1040	Relocate Existing Utilities - Electric	10	0	03-Jan-23A	07-Feb-23A
IS-1016	Relocate 12" Water Line at Downing Street (RFI#1)	5	0	09-Jan-23A	16-Feb-23A
IS-1005	Install Access Road (From Downing Street)	20	11	16-Mar-23A	06-Apr-23
OWNER PARKING					
IS-1002	Perform Earthwork / Cut & Fill	60	0	06-Dec-22A	18-Jan-23A
IS-1020	Install UG Electrical	20	0	09-Jan-23A	10-Feb-23A
IS-1004	Place Base Course	10	0	16-Jan-23A	14-Feb-23A
IS-1025	Install Light Pole Bases	10	0	19-Jan-23A	10-Feb-23A
IS-1003	Form & Place Curb & Gutter (Monolithic with Paving)	20	0	31-Jan-23A	10-Mar-23A
IS-1006	Place Concrete Paving for Owner Parking	15	0	31-Jan-23A	10-Mar-23A
IS-1027	Install Light Poles	15	0	06-Mar-23A	14-Mar-23A
IS-1008	Stripe Owner Parking (With Cure Time)	3	0	20-Mar-23A	22-Mar-23A
LAYDOWN					
IS-1140	Perform Earthwork / Cut & Fill	60	2	06-Dec-22A	24-Mar-23
IS-1060	Install UG Electrical	20	0	16-Feb-23A	16-Mar-23A
IS-1120	Install Light Pole Bases	10	6	20-Mar-23A	30-Mar-23
IS-1130	Install Light Poles	15	10	31-Mar-23	13-Apr-23
IS-1100	Place Base Course Asphalt	10	10	21-Apr-23	04-May-23
MAIN					
IS-1080	Bring in Main Utility Feeds - San, Sewer Service & Force Main	75	75	06-Apr-23	21-Jul-23
IS-1090	Bring in Main Utility Feeds - Dom & Fire Water Lines	75	75	06-Apr-23	21-Jul-23
IS-1077	Install Site Fence & SWPPP	5	5	18-May-23	24-May-23
IS-1078	Select Demo Paving / Misc Site	20	20	25-May-23	22-Jun-23
IS-1110	Bring in Main Utility Feeds - Medium Voltage Conduit	40	40	25-May-23	21-Jul-23

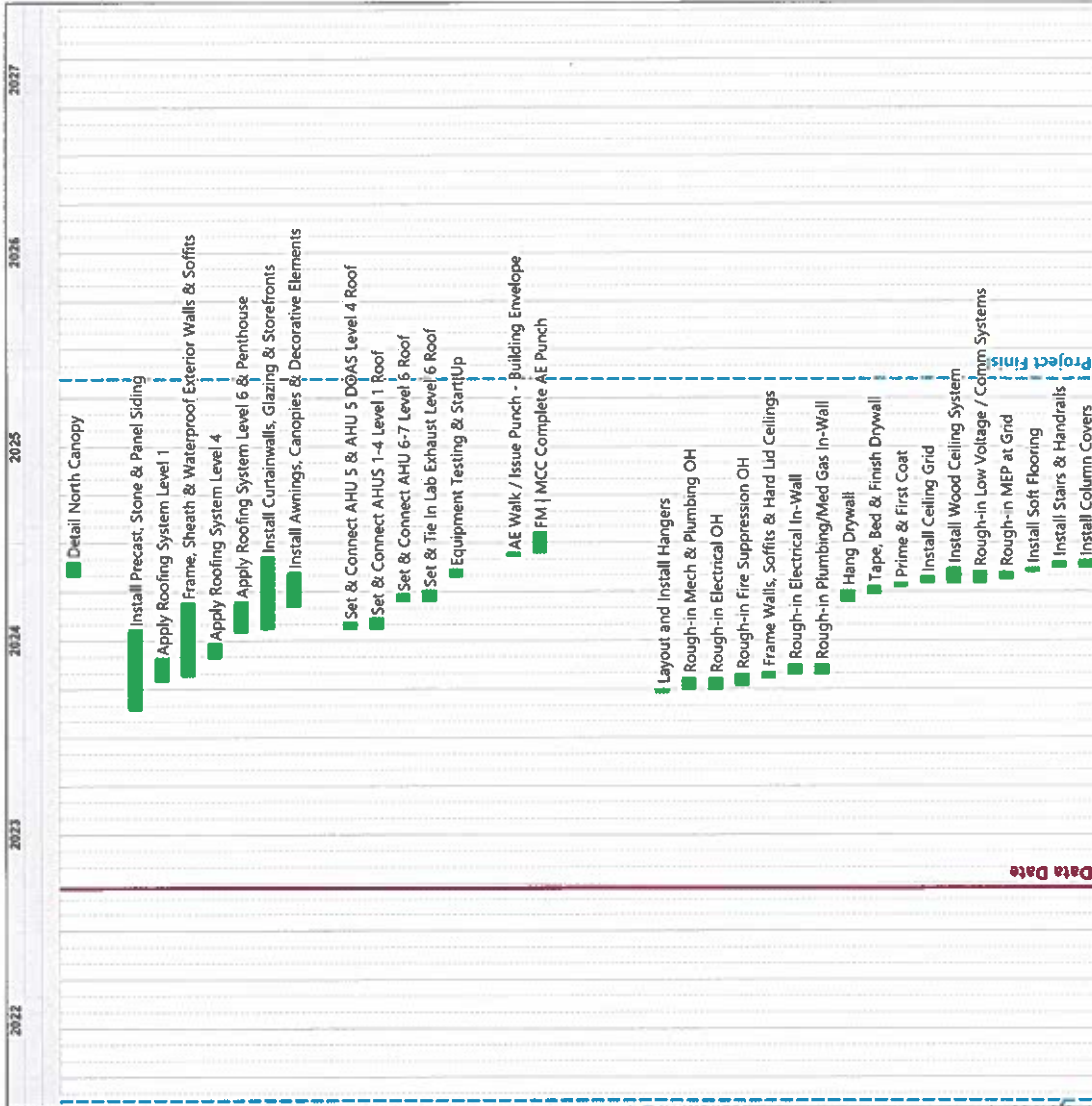


**Cherokee Nation Hospital
 Tahlequah, OK
 FM | MCC Project Number: 8078**






Activity ID	Activity Name	Orig Dur	Rem Dur	Start	Finish
IS-1070	Install Permanent Storm Water System	50	50	25-May-23	04-Aug-23
IS-1072	Remove Existing Storm System in Bldg Footprint	10	10	07-Aug-23	19-Aug-23
FOUNDATION					
FD-1010	Establish Building Pad (Hospital Footprint)	40	40	23-Jun-23	19-Aug-23
FD-1020	Drill / FRP / Piers, Grade Beams, Pier Caps, Footings (Working S)	50	50	21-Aug-23	30-Oct-23
FD-1030	UG MEP Rough In A to F	15	15	03-Oct-23	23-Oct-23
FD-1040	FRP SOG A to F	5	5	24-Oct-23	30-Oct-23
FD-1050	UG MEP Rough In F to J	15	15	24-Oct-23	13-Nov-23
FD-1060	FRP SOG F to J	5	5	14-Nov-23	20-Nov-23
FD-1070	UG MEP Rough In J to Q	15	15	21-Nov-23	13-Dec-23
FD-1080	FRP SOG J to Q	5	5	14-Dec-23	20-Dec-23
FD-1090	UG MEP @ Leave Outs	5	5	21-Dec-23	28-Dec-23
FD-1100	FRP SOG @ Leave Outs	5	5	29-Dec-23	05-Jan-24
STRUCTURE					
Phase I					
ST-1000	Erect / Deck / Detail	60	60	31-Oct-23	26-Jan-24
ST-1005	Install Sleeves / FRP Level 2	5	5	15-Jan-24	19-Jan-24
ST-1007	Install Sleeves / FRP Level 3	5	5	19-Jan-24	25-Jan-24
ST-1008	Install Sleeves / FRP Level 4	5	5	26-Jan-24	01-Feb-24
ST-1009	Install Sleeves / FRP Level 5	5	5	02-Feb-24	08-Feb-24
ST-1015	Install Sleeves / FRP Level 6	5	5	09-Feb-24	15-Feb-24
ST-1017	Install Sleeves / FRP Roof Level Storage & Helipad	3	3	16-Feb-24	22-Feb-24
Phase II					
ST-1060	Erect / Deck / Detail	40	40	29-Jan-24	22-Mar-24
ST-1080	Install Sleeves / FRP Level 2	5	5	21-Mar-24	27-Mar-24
ST-1090	Install Sleeves / FRP Level 3	5	5	28-Mar-24	03-Apr-24
ST-1100	Install Sleeves / FRP Level 4	5	5	04-Apr-24	10-Apr-24
Phase III					
ST-1110	Erect / Deck / Detail	15	20	25-Mar-24	19-Apr-24
Phase IV					
ST-1120	Erect Steel Bridge	10	10	22-Mar-24	04-Apr-24
ST-1130	Deck and Detail Bridge	20	20	05-Apr-24	02-May-24
ST-1140	Erect MEP Bridge	10	10	03-May-24	16-May-24
ST-1150	Deck & Detail MEP Bridge	20	20	17-May-24	14-Jun-24
Phase V					
ST-1160	Erect Steel at South Canopy	15	15	20-Aug-24	10-Sep-24
ST-1170	Detail South Canopy	20	20	11-Sep-24	08-Oct-24
ST-1180	Erect Steel at North Canopy	15	15	09-Oct-24	29-Oct-24



Activity ID	Activity Name	Org Dur	Rem Dur	Start	Finish
ST-1190	Detail North Canopy	20	20	30-Oct-24	26-Nov-24
ENVELOPE					
EN-1040	Install Precast, Stone & Panel Siding	105	105	23-Feb-24	22-Jul-24
EN-1060	Apply Roofing System Level 1	30	30	17-Apr-24	29-May-24
EN-1000	Frame, Sheath & Waterproof Exterior Walls & Soffits	95	95	26-Apr-24	20-Sep-24
EN-1070	Apply Roofing System Level 4	20	20	30-May-24	26-Jun-24
EN-1080	Apply Roofing System Level 6 & Penthouse	40	40	18-Jul-24	12-Sep-24
EN-1010	Install Curtainwalls, Glazing & Storefronts	95	95	23-Jul-24	05-Dec-24
EN-1090	Install Awnings, Canopies & Decorative Elements	45	45	04-Sep-24	05-Nov-24
ROOF TOP EQUIP					
EN-1087	Set & Connect AHU 5 & AHU 5 DOAS Level 4 Roof	10	10	23-Jul-24	05-Aug-24
EN-1085	Set & Connect AHUS 1-4 Level 1 Roof	15	15	23-Jul-24	12-Aug-24
EN-1088	Set & Connect AHU 6-7 Level 6 Roof	10	10	13-Sep-24	26-Sep-24
EN-1089	Set & Tie In Lab Exhaust Level 6 Roof	15	15	13-Sep-24	03-Oct-24
EN-1100	Equipment Testing & Start Up	10	10	29-Oct-24	11-Nov-24
TURNOVER					
EN-1020	AE Walk / Issue Punch - Building Envelope	5	5	06-Dec-24	12-Dec-24
EN-1090	FM MCC Complete AE Punch	25	25	13-Dec-24	20-Jan-25
INTERIOR FINISHES					
LEVEL 1 LOBBY					
IF-1470	Layout and Install Hangers	5	5	26-Mar-24	01-Apr-24
IF-1480	Rough-in Mech & Plumbing OH	15	15	02-Apr-24	22-Apr-24
IF-1490	Rough-in Electrical OH	15	15	02-Apr-24	22-Apr-24
IF-1500	Rough-in Fire Suppression OH	15	15	09-Apr-24	29-Apr-24
IF-1510	Frame Walls, Soffits & Hard Lid Ceilings	10	10	22-Apr-24	03-May-24
IF-1520	Rough-in Electrical In-Wall	15	15	29-Apr-24	17-May-24
IF-1530	Rough-in Plumbing/Med Gas In-Wall	15	15	29-Apr-24	17-May-24
IF-1540	Hang Drywall	15	15	13-Sep-24	03-Oct-24
IF-1550	Tape, Bed & Finish Drywall	10	10	27-Sep-24	10-Oct-24
IF-1610	Prime & First Coat	5	5	11-Oct-24	17-Oct-24
IF-1620	Install Ceiling Grid	8	8	17-Oct-24	28-Oct-24
IF-1730	Install Wood Ceiling System	20	20	17-Oct-24	13-Nov-24
IF-1760	Rough-in Low Voltage / Comm Systems	15	15	18-Oct-24	07-Nov-24
IF-1630	Rough-in MEP at Grid	10	10	24-Oct-24	06-Nov-24
IF-1640	Install Soft Flooring	5	5	07-Nov-24	13-Nov-24
IF-1750	Install Stairs & Handrails	8	8	14-Nov-24	25-Nov-24
IF-1760	Install Column Covers	10	10	14-Nov-24	27-Nov-24



Cherokee Nation Hospital
Tahlequah, OK

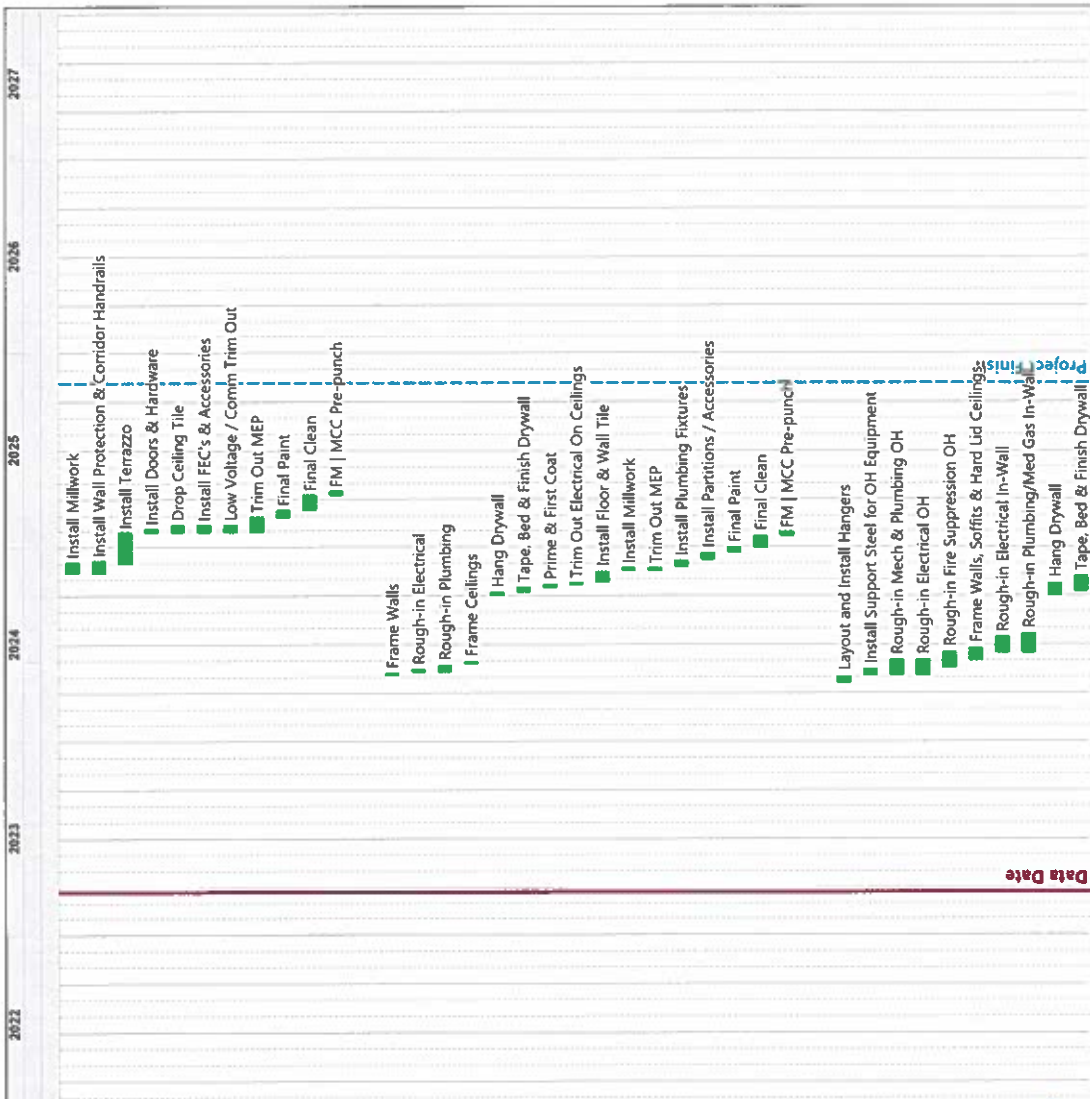
FM | MCC Project Number: 8078

FOREMAN | MANHATTAN
Construction Team

Start Date: 15-Feb-22
 Finish Date: 06-Nov-25
 Data Date: 23-Mar-23
 Run Date: 30-Mar-23
 8078-CH09 ppx

Page 6/6

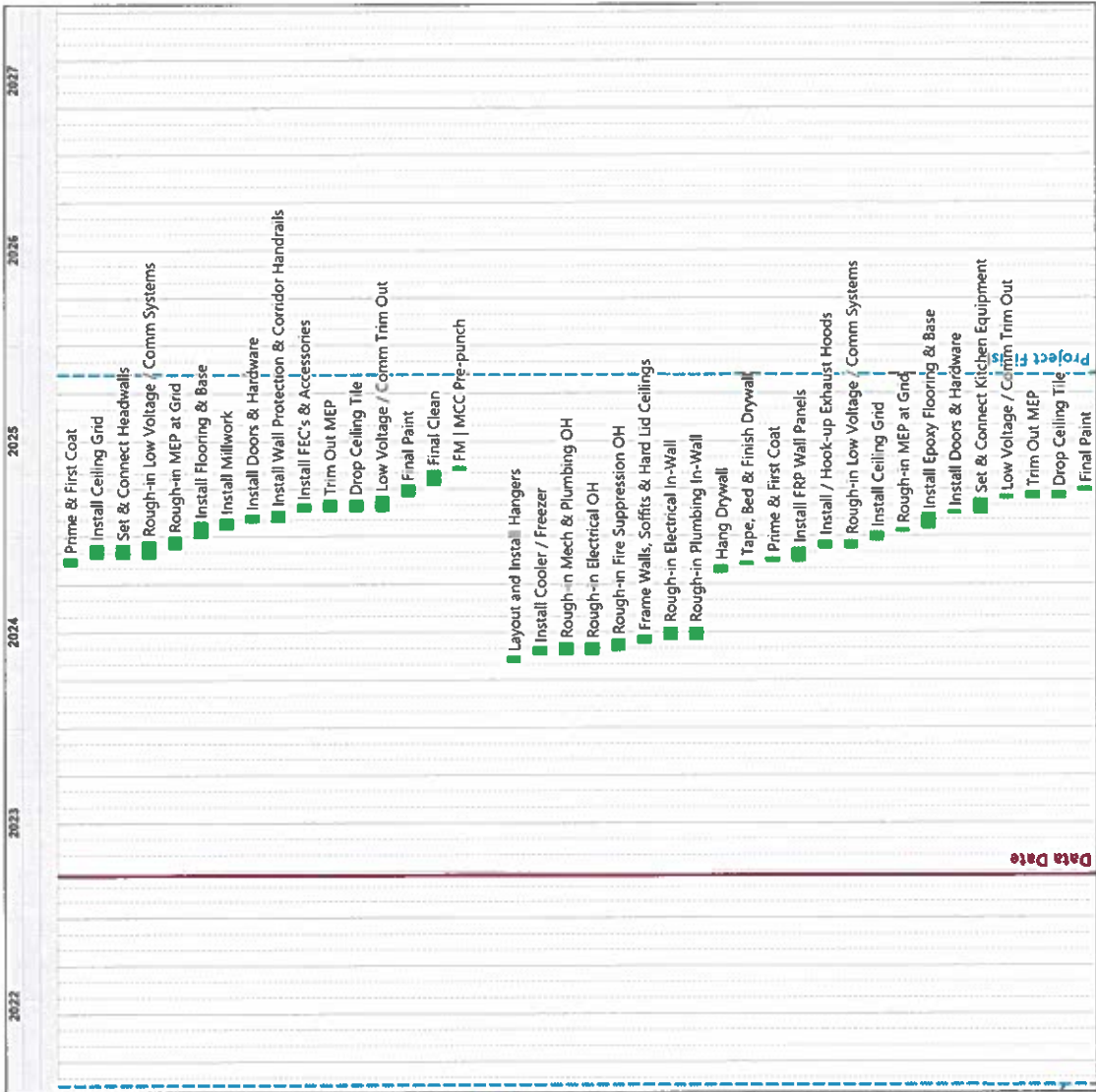
Activity ID	Activity Name	Org Dur	Rem Dur	Start	Finish
IF-1660	Install Millwork	13	13	14-Nov-24	04-Dec-24
IF-1670	Install Wall Protection & Corridor Handrails	15	15	14-Nov-24	06-Dec-24
IF-1650	Install Terrazzo	40	40	02-Dec-24	28-Jan-25
IF-1710	Install Doors & Hardware	5	5	29-Jan-25	04-Feb-25
IF-1690	Drop Ceiling Tile	10	10	29-Jan-25	11-Feb-25
IF-1740	Install FEC's & Accessories	10	10	29-Jan-25	11-Feb-25
IF-1770	Low Voltage / Comm Trim Out	10	10	29-Jan-25	11-Feb-25
IF-1680	Trim Out MEP	20	20	29-Jan-25	25-Feb-25
IF-1720	Final Paint	10	10	26-Feb-25	11-Mar-25
IF-1700	Final Clean	20	20	12-Mar-25	08-Apr-25
IF-1790	FM MCC Pre-punch	5	5	09-Apr-25	15-Apr-25
LOBBY - RESTROOMS					
IF-1800	Frame Walls	5	5	06-May-24	10-May-24
IF-1810	Rough-in Electrical	5	5	13-May-24	17-May-24
IF-1830	Rough-in Plumbing	10	10	13-May-24	24-May-24
IF-1820	Frame Ceilings	3	3	28-May-24	30-May-24
IF-1840	Hang Drywall	3	3	04-Oct-24	08-Oct-24
IF-1850	Tape, Bed & Finish Drywall	7	7	09-Oct-24	17-Oct-24
IF-1860	Prime & First Coat	3	3	18-Oct-24	22-Oct-24
IF-1870	Trim Out Electrical On Ceilings	3	3	23-Oct-24	25-Oct-24
IF-1880	Install Floor & Wall Tile	15	15	28-Oct-24	15-Nov-24
IF-1910	Install Millwork	5	5	18-Nov-24	22-Nov-24
IF-1920	Trim Out MEP	5	5	18-Nov-24	22-Nov-24
IF-1890	Install Plumbing Fixtures	8	8	25-Nov-24	06-Dec-24
IF-1900	Install Partitions / Accessories	10	10	09-Dec-24	20-Dec-24
IF-1930	Final Paint	5	5	23-Dec-24	30-Dec-24
IF-1940	Final Clean	15	15	31-Dec-24	21-Jan-25
IF-1950	FM MCC Pre-punch	5	5	22-Jan-25	28-Jan-25
TREATMENT/PROCEDURE					
IF-1960	Layout and Install Hangers	10	10	22-Apr-24	03-May-24
IF-2210	Install Support Steel for OH Equipment	10	10	06-May-24	17-May-24
IF-1970	Rough-in Mech & Plumbing OH	20	20	06-May-24	03-Jun-24
IF-1980	Rough-in Electrical OH	20	20	06-May-24	03-Jun-24
IF-1990	Rough-in Fire Suppression OH	20	20	20-May-24	17-Jun-24
IF-2000	Frame Walls, Soffits & Hard Lid Ceilings	15	15	04-Jun-24	24-Jun-24
IF-2010	Rough-in Electrical In-Wall	20	20	18-Jun-24	16-Jul-24
IF-2020	Rough-in Plumbing/Med Gas In-Wall	25	25	18-Jun-24	23-Jul-24
IF-2030	Hang Drywall	15	15	04-Oct-24	24-Oct-24
IF-2040	Tape, Bed & Finish Drywall	20	20	11-Oct-24	07-Nov-24




Start Date: 15-Feb-22
 Finish Date: 06-Nov-25
 Data Date: 23-Mar-23
 Run Date: 30-Mar-23
 8078-CH09 ppx
 Page 10A

Cherokee Nation Hospital
Tahlequah, OK
FM | MCC Project Number: 8078





Activity ID	Activity Name	Org Dur	Rem Dur	Start	Finish
IF-2050	Prime & First Coat	10	10	08-Nov-24	21-Nov-24
IF-2060	Install Ceiling Grid	15	15	22-Nov-24	16-Dec-24
IF-2200	Set & Connect Headwalls	15	15	22-Nov-24	16-Dec-24
IF-2180	Rough-in Low Voltage / Comm Systems	20	20	22-Nov-24	23-Dec-24
IF-2070	Rough-in MEP at Grid	15	15	10-Dec-24	31-Dec-24
IF-2080	Install Flooring & Base	20	20	31-Dec-24	28-Jan-25
IF-2090	Install Millwork	15	15	15-Jan-25	04-Feb-25
IF-2140	Install Doors & Hardware	10	10	29-Jan-25	11-Feb-25
IF-2100	Install Wall Protection & Corridor Handrails	15	15	29-Jan-25	18-Feb-25
IF-2160	Install FEC's & Accessories	10	10	19-Feb-25	04-Mar-25
IF-2110	Trim Out MEP	15	15	19-Feb-25	11-Mar-25
IF-2120	Drop Ceiling Tile	15	15	19-Feb-25	11-Mar-25
IF-2170	Low Voltage / Comm Trim Out	20	20	19-Feb-25	18-Mar-25
IF-2150	Final Paint	15	15	19-Mar-25	08-Apr-25
IF-2130	Final Clean	20	20	09-Apr-25	06-May-25
IF-2190	FM MCC Pre-punch	5	5	07-May-25	13-May-25
DIETARY					
IF-2230	Layout and Install Hangers	10	10	06-May-24	17-May-24
IF-2380	Install Cooler / Freezer	10	10	20-May-24	03-Jun-24
IF-2250	Rough-in Mech & Plumbing OH	15	15	20-May-24	10-Jun-24
IF-2270	Rough-in Electrical OH	15	15	20-May-24	10-Jun-24
IF-2280	Rough-in Fire Suppression OH	15	15	28-May-24	17-Jun-24
IF-2290	Frame Walls, Soffits & Hard Lid Ceilings	10	10	11-Jun-24	24-Jun-24
IF-2300	Rough-in Electrical In-Wall	15	15	18-Jun-24	09-Jul-24
IF-2310	Rough-in Plumbing In-Wall	15	15	18-Jun-24	09-Jul-24
IF-2320	Hang Drywall	10	10	25-Oct-24	07-Nov-24
IF-2330	Tape, Bed & Finish Drywall	5	5	08-Nov-24	14-Nov-24
IF-2340	Prime & First Coat	5	5	15-Nov-24	21-Nov-24
IF-2240	Install FRP Wall Panels	15	15	15-Nov-24	09-Dec-24
IF-2260	Install / Hook-up Exhaust Hoods	10	10	10-Dec-24	23-Dec-24
IF-2450	Rough-in Low Voltage / Comm Systems	10	10	10-Dec-24	23-Dec-24
IF-2350	Install Ceiling Grid	10	10	24-Dec-24	08-Jan-25
IF-2360	Rough-in MEP at Grid	5	5	09-Jan-25	15-Jan-25
IF-2370	Install Epoxy Flooring & Base	20	20	16-Jan-25	12-Feb-25
IF-2420	Install Doors & Hardware	3	3	13-Feb-25	17-Feb-25
IF-2220	Set & Connect Kitchen Equipment	20	20	13-Feb-25	12-Mar-25
IF-2440	Low Voltage / Comm Trim Out	5	5	13-Mar-25	19-Mar-25
IF-2390	Trim Out MEP	10	10	13-Mar-25	26-Mar-25
IF-2400	Drop Ceiling Tile	10	10	13-Mar-25	26-Mar-25
IF-2430	Final Paint	5	5	27-Mar-25	02-Apr-25



Cherokee Nation Hospital
Tahlequah, OK

FM | MCC Project Number: 8078

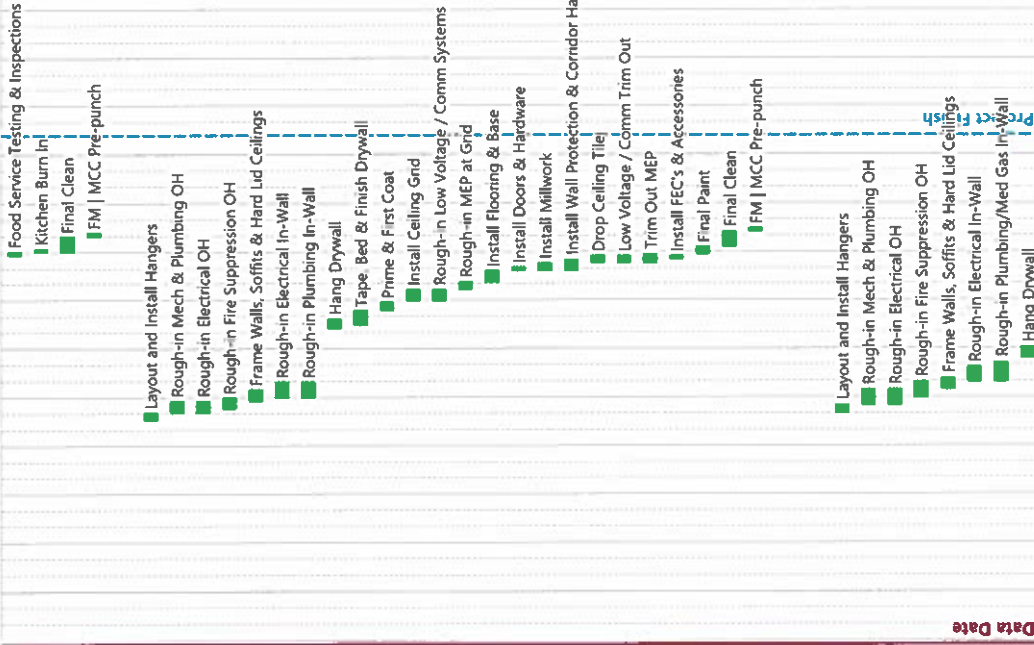
FOREMAN | MANHATTAN
Construction Team

Start Date: 15-Feb-22
 Finish Date: 06-Nov-25
 Data Date: 23-Mar-23
 Run Date: 30-Mar-23
 8078-CH09.ppx

Page 11A

Activity ID	Activity Name	Org Dur	Rem Dur	Start	Finish
IF-2470	Food Service Testing & Inspections	5	5	27-Mar-25	02-Apr-25
IF-2480	Kitchen Burn In	3	3	03-Apr-25	07-Apr-25
IF-2410	Final Clean	20	20	03-Apr-25	30-Apr-25
IF-2460	FM MCC Pre-punch	5	5	01-May-25	07-May-25
BACK OF HOUSE					
IF-2490	Layout and Install Hangers	10	10	20-May-24	03-Jun-24
IF-2500	Rough-in Mech & Plumbing OH	15	15	04-Jun-24	24-Jun-24
IF-2510	Rough-in Electrical OH	15	15	04-Jun-24	24-Jun-24
IF-2520	Rough-in Fire Suppression OH	15	15	11-Jun-24	01-Jul-24
IF-2530	Frame Walls, Soffits & Hard Lid Ceilings	15	15	25-Jun-24	16-Jul-24
IF-2540	Rough-in Electrical In-Wall	20	20	02-Jul-24	30-Jul-24
IF-2550	Rough-in Plumbing In-Wall	20	20	02-Jul-24	30-Jul-24
IF-2560	Hang Drywall	13	13	08-Nov-24	26-Nov-24
IF-2570	Tape, Bed & Finish Drywall	18	18	15-Nov-24	12-Dec-24
IF-2580	Prime & First Coat	10	10	13-Dec-24	27-Dec-24
IF-2590	Install Ceiling Grid	15	15	30-Dec-24	20-Jan-25
IF-2710	Rough-in Low Voltage / Comm Systems	15	15	30-Dec-24	20-Jan-25
IF-2600	Rough-in MEP at Grid	10	10	21-Jan-25	03-Feb-25
IF-2610	Install Flooring & Base	15	15	04-Feb-25	24-Feb-25
IF-2670	Install Doors & Hardware	5	5	25-Feb-25	03-Mar-25
IF-2620	Install Millwork	10	10	25-Feb-25	10-Mar-25
IF-2630	Install Wall Protection & Corridor Handrails	15	15	25-Feb-25	17-Mar-25
IF-2650	Drop Ceiling Tile	10	10	11-Mar-25	24-Mar-25
IF-2700	Low Voltage / Comm Trim Out	10	10	11-Mar-25	24-Mar-25
IF-2640	Trim Out MEP	13	13	11-Mar-25	27-Mar-25
IF-2690	Install FEC's & Accessories	5	5	18-Mar-25	24-Mar-25
IF-2680	Final Paint	10	10	28-Mar-25	10-Apr-25
IF-2660	Final Clean	20	20	1-Apr-25	08-May-25
IF-2720	FM MCC Pre-punch	5	5	09-May-25	15-May-25
LEVEL 2					
PREP / RECOVERY					
IF-2730	Layout and Install Hangers	10	10	04-Jun-24	17-Jun-24
IF-2740	Rough-in Mech & Plumbing OH	20	20	18-Jun-24	16-Jul-24
IF-2750	Rough-in Electrical OH	20	20	18-Jun-24	16-Jul-24
IF-2770	Rough-in Fire Suppression OH	20	20	02-Jul-24	30-Jul-24
IF-2780	Frame Walls, Soffits & Hard Lid Ceilings	15	15	17-Jul-24	06-Aug-24
IF-2790	Rough-in Electrical In-Wall	20	20	31-Jul-24	27-Aug-24
IF-2800	Rough-in Plumbing/Med Gas In-Wall	25	25	31-Jul-24	04-Sep-24
IF-2810	Hang Drywall	15	15	13-Sep-24	03-Oct-24

2022 2023 2024 2025 2026 2027

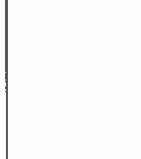
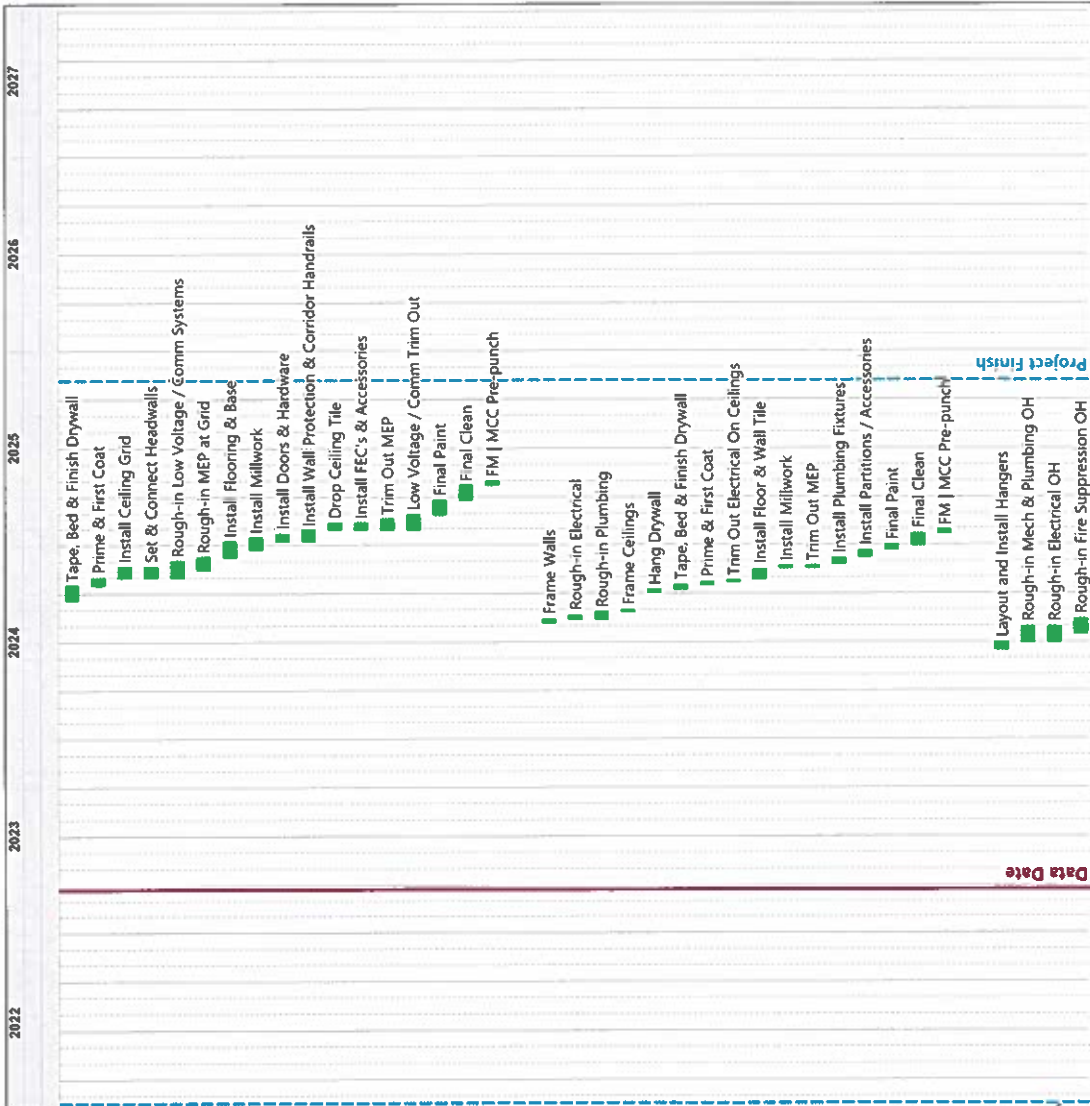


Start Date: 15-Feb-22
 Finish Date: 06-Nov-25
 Data Date: 23-Mar-23
 Run Date: 30-Mar-23
 8078-CH09 ppx
 Page 12A

Cherokee Nation Hospital
Tahlequah, OK
FM | MCC Project Number: 8078



FOREMAN | MANHATTAN
 Construction Team

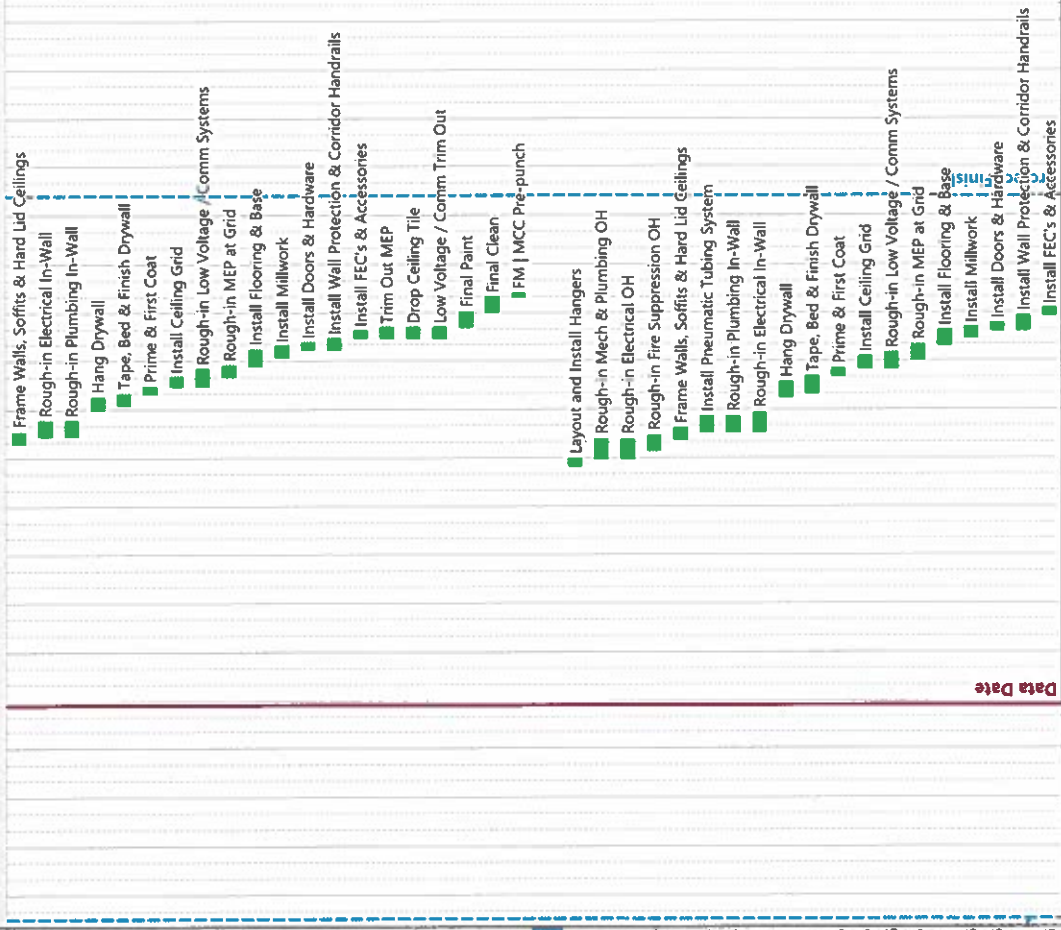


Cherokee Nation Hospital
Tahlequah, OK
FM | MCC Project Number: 8078

Activity ID	Activity Name	Org Dur	Room Dur	Start	Finish
IF-3020	Frame Walls, Soffits & Hard Lid Ceilings	15	15	31-Jul-24	20-Aug-24
IF-3030	Rough-in Electrical In-Wall	20	20	14-Aug-24	11-Sep-24
IF-3040	Rough-in Plumbing In-Wall	20	20	14-Aug-24	11-Sep-24
IF-3050	Hang Drywall	15	15	04-Oct-24	24-Oct-24
IF-3060	Tape, Bed & Finish Drywall	15	15	11-Oct-24	31-Oct-24
IF-3070	Prime & First Coat	10	10	01-Nov-24	14-Nov-24
IF-3080	Install Ceiling Grid	10	10	15-Nov-24	02-Dec-24
IF-3090	Rough-in Low Voltage / Comm Systems	20	20	15-Nov-24	16-Dec-24
IF-3110	Rough-in MEP at Grid	15	15	03-Dec-24	23-Dec-24
IF-3120	Install Flooring & Base	20	20	23-Dec-24	21-Jan-25
IF-3130	Install Millwork	15	15	08-Jan-25	28-Jan-25
IF-3150	Install Doors & Hardware	10	10	22-Jan-25	04-Feb-25
IF-3140	Install Wall Protection & Corridor Handrails	15	15	22-Jan-25	11-Feb-25
IF-3180	Install FEC's & Accessories	10	10	12-Feb-25	25-Feb-25
IF-3160	Trim Out MEP	15	15	12-Feb-25	04-Mar-25
IF-3170	Drop Ceiling Tile	15	15	12-Feb-25	04-Mar-25
IF-3190	Low Voltage / Comm Trim Out	15	15	12-Feb-25	04-Mar-25
IF-3200	Final Paint	20	20	05-Mar-25	01-Apr-25
IF-3210	Final Clean	20	20	02-Apr-25	29-Apr-25
IF-3220	FM MCC Pre-punch	5	5	30-Apr-25	06-May-25
PHARMACY					
IF-3100	Layout and Install Hangers	10	10	18-Jun-24	01-Jul-24
IF-3230	Rough-in Mech & Plumbing OH	25	25	02-Jul-24	06-Aug-24
IF-3240	Rough-in Electrical OH	25	25	02-Jul-24	06-Aug-24
IF-3250	Rough-in Fire Suppression OH	20	20	17-Jul-24	13-Aug-24
IF-3260	Frame Walls, Soffits & Hard Lid Ceilings	15	15	01-Aug-24	27-Aug-24
IF-3265	Install Pneumatic Tubing System	20	20	21-Aug-24	18-Sep-24
IF-3280	Rough-in Plumbing In-Wall	25	25	21-Aug-24	25-Sep-24
IF-3270	Rough-in Electrical In-Wall	20	20	25-Oct-24	21-Nov-24
IF-3290	Hang Drywall	20	20	01-Nov-24	16-Dec-24
IF-3300	Tape, Bed & Finish Drywall	10	10	03-Dec-24	18-Dec-24
IF-3310	Prime & First Coat	15	15	17-Dec-24	08-Jan-25
IF-3320	Install Ceiling Grid	20	20	17-Dec-24	15-Jan-25
IF-3330	Rough-in Low Voltage / Comm Systems	20	20	02-Jan-25	29-Jan-25
IF-3350	Rough-in MEP at Grid	20	20	29-Jan-25	25-Feb-25
IF-3360	Install Flooring & Base	15	15	12-Feb-25	04-Mar-25
IF-3370	Install Millwork	10	10	26-Feb-25	11-Mar-25
IF-3390	Install Doors & Hardware	20	20	26-Feb-25	25-Mar-25
IF-3380	Install Wall Protection & Corridor Handrails	10	10	26-Mar-25	08-Apr-25
IF-3420	Install FEC's & Accessories	10	10	26-Mar-25	08-Apr-25

Data Date

2022 2023 2024 2025 2026 2027



Start Date: 15-Feb-22
 Finish Date: 06-Nov-25
 Data Date: 23-Mar-23
 Run Date: 30-Mar-23
 8078-CH09.ppx
 Page 14A

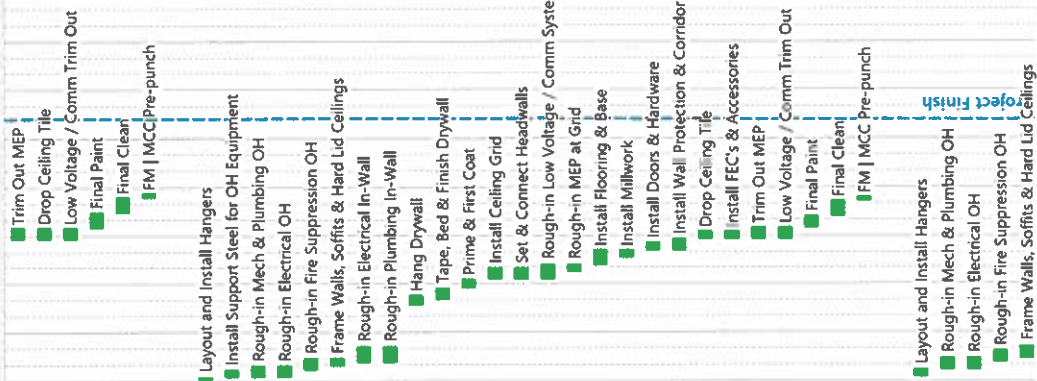
Cherokee Nation Hospital
Tahlequah, OK
FM | MCC Project Number: 8078



FOREMAN | MANHATTAN
 Construction Team

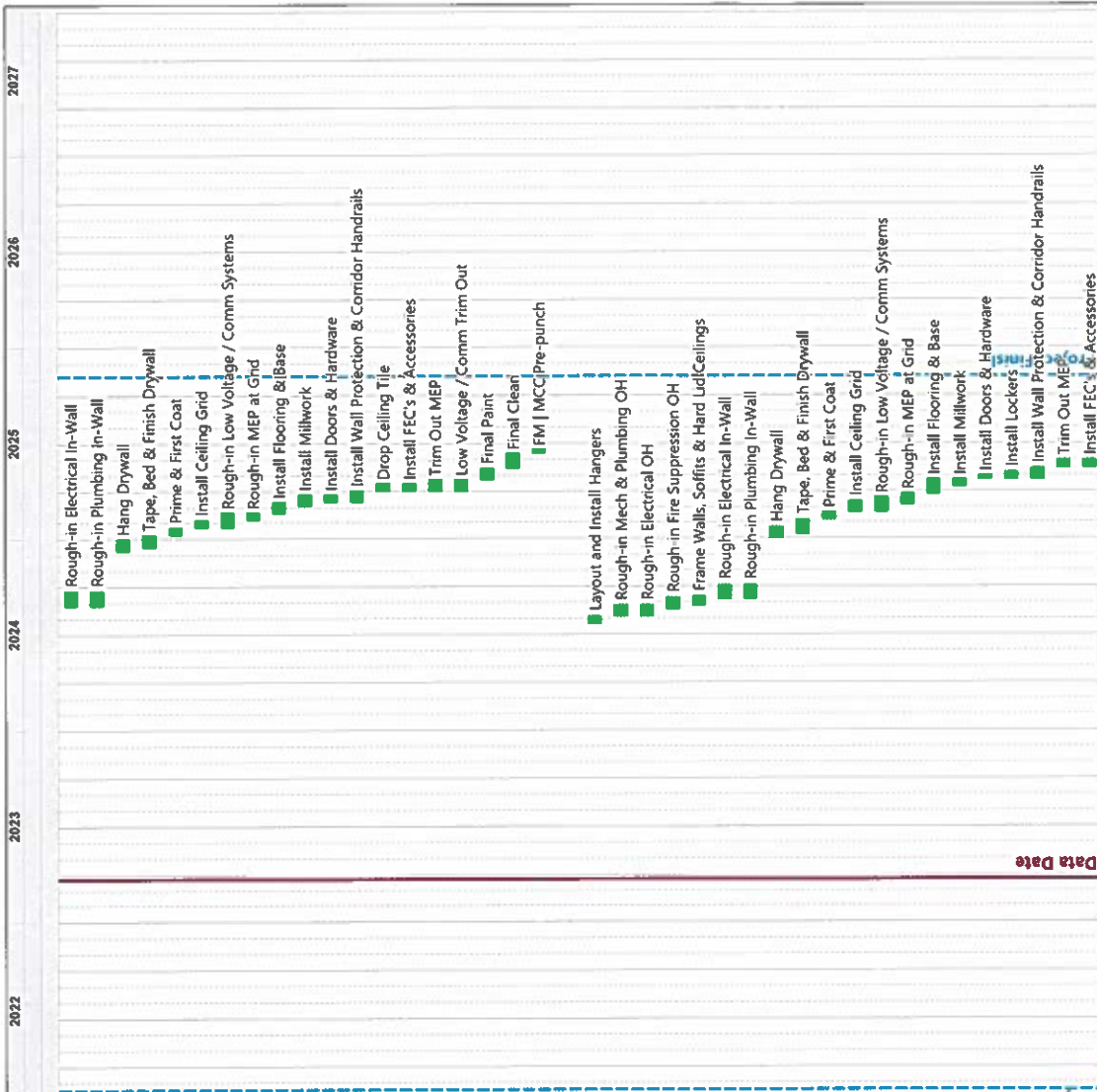
Activity ID	Activity Name	Org Dur	Ram Dur	Start	Finish
IF-3400	Trim Out MEP	15	15	26-Mar-25	15-Apr-25
IF-3410	Drop Ceiling Tile	15	15	26-Mar-25	15-Apr-25
IF-3430	Low Voltage / Comm Trim Out	15	15	26-Mar-25	15-Apr-25
IF-3440	Final Paint	20	20	16-Apr-25	13-May-25
IF-3450	Final Clean	20	20	14-May-25	11-Jun-25
IF-3460	FM MCC Pre-punch	5	5	12-Jun-25	18-Jun-25
SURGERY					
IF-3340	Layout and Install Hangers	5	5	02-Jul-24	09-Jul-24
IF-3490	Install Support Steel for OH Equipment	10	10	10-Jul-24	23-Jul-24
IF-3470	Rough-in Mech & Plumbing OH	15	15	10-Jul-24	30-Jul-24
IF-3480	Rough-in Electrical OH	15	15	10-Jul-24	30-Jul-24
IF-3500	Rough-in Fire Suppression OH	15	15	24-Jul-24	13-Aug-24
IF-3510	Frame Walls, Soffits & Hard Lid Ceilings	10	10	31-Jul-24	13-Aug-24
IF-3520	Rough-in Electrical In-Wall	20	20	07-Aug-24	04-Sep-24
IF-3530	Rough-in Plumbing In-Wall	20	20	07-Aug-24	04-Sep-24
IF-3540	Hang Drywall	10	10	22-Nov-24	09-Dec-24
IF-3550	Tape, Bed & Finish Drywall	15	15	03-Dec-24	23-Dec-24
IF-3560	Prime & First Coat	10	10	24-Dec-24	08-Jan-25
IF-3570	Install Ceiling Grid	15	15	09-Jan-25	29-Jan-25
IF-3590	Set & Connect Headwalls	15	15	09-Jan-25	29-Jan-25
IF-3580	Rough-in Low Voltage / Comm Systems	20	20	09-Jan-25	05-Feb-25
IF-3600	Rough-in MEP at Grid	10	10	23-Jan-25	05-Feb-25
IF-3610	Install Flooring & Base	20	20	05-Feb-25	04-Mar-25
IF-3620	Install Millwork	10	10	19-Feb-25	04-Mar-25
IF-3640	Install Doors & Hardware	10	10	05-Mar-25	18-Mar-25
IF-3630	Install Wall Protection & Corridor Handrails	15	15	05-Mar-25	25-Mar-25
IF-3660	Drop Ceiling Tile	10	10	26-Mar-25	08-Apr-25
IF-3670	Install FEC's & Accessories	10	10	26-Mar-25	08-Apr-25
IF-3650	Trim Out MEP	15	15	26-Mar-25	15-Apr-25
IF-3680	Low Voltage / Comm Trim Out	15	15	26-Mar-25	15-Apr-25
IF-3690	Final Paint	15	15	16-Apr-25	06-May-25
IF-3700	Final Clean	20	20	07-May-25	04-Jun-25
IF-3710	FM MCC Pre-punch	5	5	05-Jun-25	11-Jun-25
STERILE PROCESSING					
IF-3720	Layout and Install Hangers	10	10	10-Jul-24	23-Jul-24
IF-3730	Rough-in Mech & Plumbing OH	15	15	24-Jul-24	13-Aug-24
IF-3740	Rough-in Electrical OH	15	15	24-Jul-24	13-Aug-24
IF-3750	Rough-in Fire Suppression OH	15	15	07-Aug-24	27-Aug-24
IF-3760	Frame Walls, Soffits & Hard Lid Ceilings	15	15	14-Aug-24	04-Sep-24

Data Date



Cherokee Nation Hospital
Tahlequah, OK
FM | MCC Project Number: 8078





Data Date


Start Date: 15-Feb-22
 Finish Date: 06-Nov-25
 Data Date: 23-Mar-23
 Run Date: 30-Mar-23
 8078-CH09.ppx

Page 16A

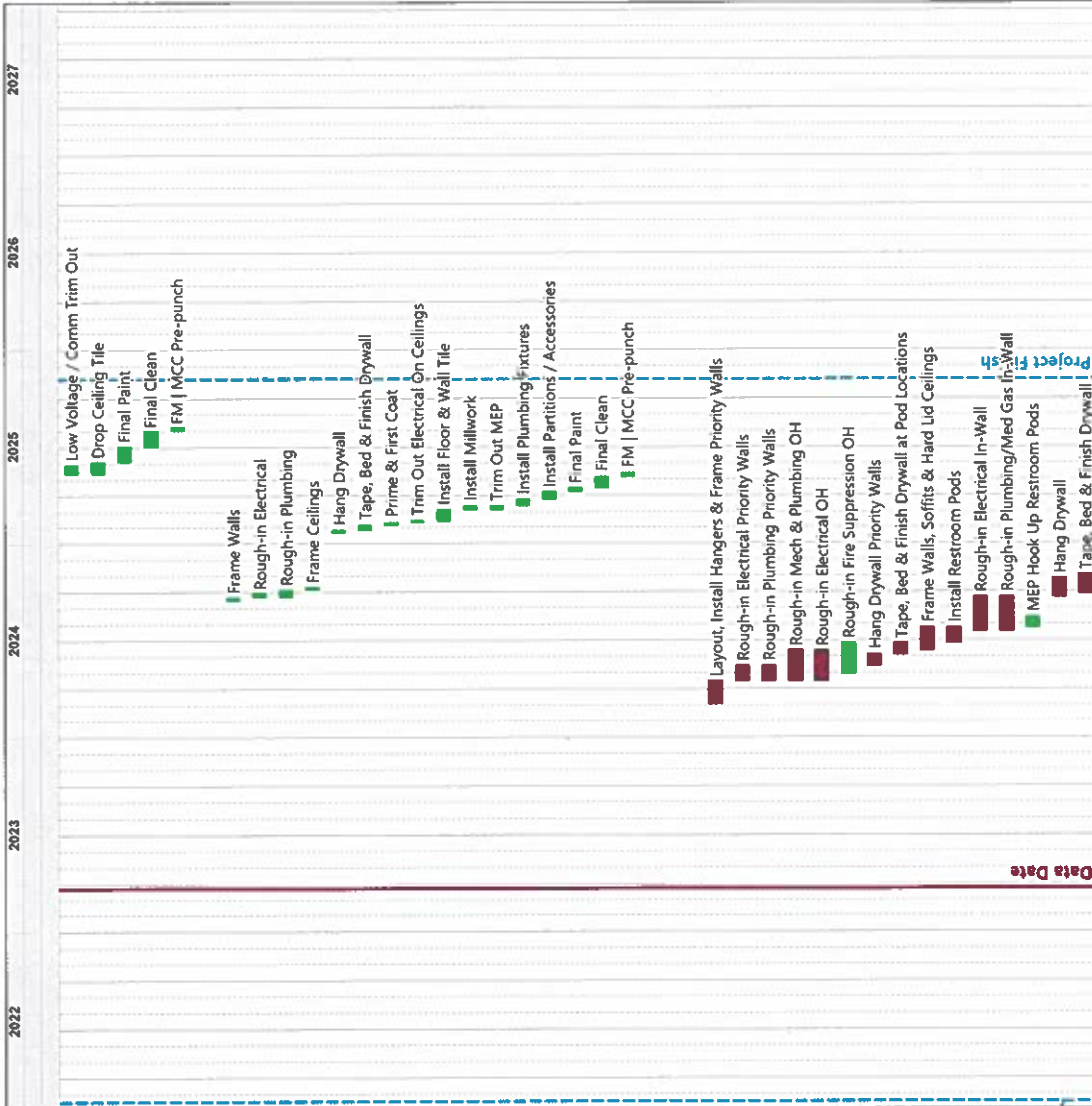
Cherokee Nation Hospital

Tahlequah, OK

FM | MCC Project Number: 8078



FOREMAN | MANHATTAN
Construction Team



Activity ID	Activity Name	Org Dur	Rem Dur	Start	Finish
IF-4160	Low Voltage / Comm Trim Out	10	10	14-May-25	28-May-25
IF-4140	Drop Ceiling Tile	15	15	14-May-25	04-Jun-25
IF-4170	Final Paint	20	20	05-Jun-25	02-Jul-25
IF-4180	Final Clean	20	20	03-Jul-25	31-Jul-25
IF-4190	FM MCC Pre-punch	5	5	01-Aug-25	07-Aug-25
STAFF SUPPORT RESTROOMS					
IF-4360	Frame Walls	5	5	16-Sep-24	20-Sep-24
IF-4370	Rough-in Electrical	5	5	23-Sep-24	27-Sep-24
IF-4380	Rough-in Plumbing	10	10	23-Sep-24	04-Oct-24
IF-4390	Frame Ceilings	3	3	07-Oct-24	09-Oct-24
IF-4400	Hang Drywall	3	3	23-Jan-25	27-Jan-25
IF-4410	Tape, Bed & Finish Drywall	7	7	28-Jan-25	05-Feb-25
IF-4420	Prime & First Coat	3	3	06-Feb-25	10-Feb-25
IF-4430	Trim Out Electrical On Ceilings	3	3	11-Feb-25	13-Feb-25
IF-4440	Install Floor & Wall Tile	15	15	14-Feb-25	06-Mar-25
IF-4450	Install Millwork	5	5	07-Mar-25	13-Mar-25
IF-4460	Trim Out MEP	5	5	07-Mar-25	13-Mar-25
IF-4470	Install Plumbing Fixtures	8	8	14-Mar-25	25-Mar-25
IF-4480	Install Partitions / Accessories	10	10	26-Mar-25	08-Apr-25
IF-4490	Final Paint	5	5	09-Apr-25	15-Apr-25
IF-4500	Final Clean	15	15	16-Apr-25	06-May-25
IF-4510	FM MCC Pre-punch	5	5	07-May-25	13-May-25
LEVEL 3					
PATIENT ROOMS					
IF-4520	Layout, Install Hangers & Frame Priority Walls	30	30	05-Mar-24	15-Apr-24
IF-4565	Rough-in Electrical Priority Walls	20	20	16-Apr-24	13-May-24
IF-4567	Rough-in Plumbing Priority Walls	20	20	16-Apr-24	13-May-24
IF-4530	Rough-in Mech & Plumbing OH	40	40	16-Apr-24	11-Jun-24
IF-4540	Rough-in Electrical OH	40	40	16-Apr-24	11-Jun-24
IF-4560	Rough-in Fire Suppression OH	40	40	30-Apr-24	25-Jun-24
IF-4568	Hang Drywall Priority Walls	15	15	14-May-24	04-Jun-24
IF-4569	Tape, Bed & Finish Drywall at Pod Locations	15	15	05-Jun-24	25-Jun-24
IF-4570	Frame Walls, Soffits & Hard Lid Ceilings	30	30	12-Jun-24	24-Jul-24
IF-4575	Install Restroom Pods	20	20	26-Jun-24	24-Jul-24
IF-4580	Rough-in Electrical In-Wall	45	45	18-Jul-24	19-Sep-24
IF-4590	Rough-in Plumbing/Med Gas In-Wall	45	45	18-Jul-24	19-Sep-24
IF-4577	MEP Hook Up Restroom Pods	15	15	25-Jul-24	14-Aug-24
IF-4600	Hang Drywall	25	25	20-Sep-24	24-Oct-24
IF-4610	Tape, Bed & Finish Drywall	25	25	27-Sep-24	31-Oct-24

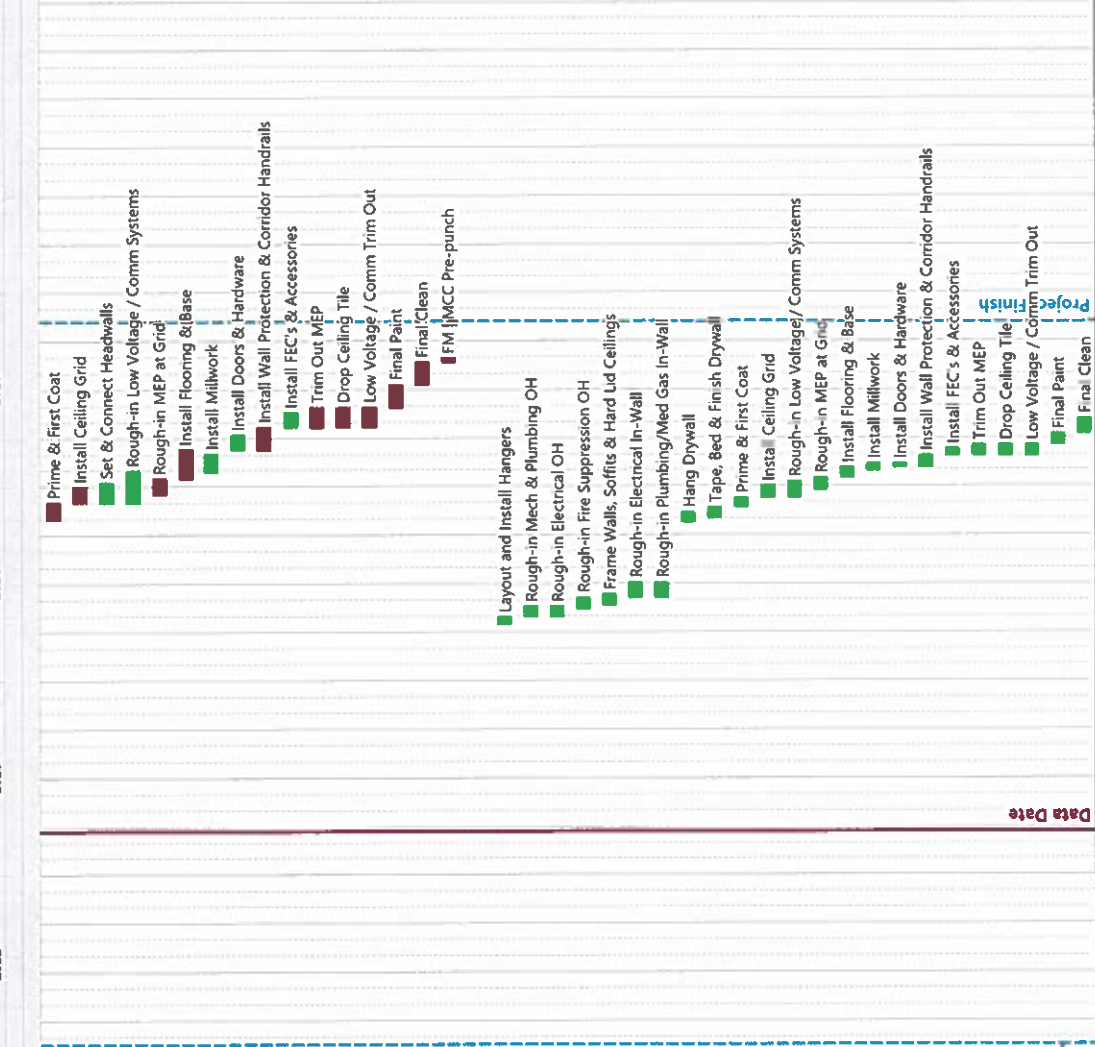


Cherokee Nation Hospital
Tahlequah, OK

FM | MCC Project Number: 8078

FOREMAN | MANHATTAN
Construction Team

Start Date: 15-Feb-22
 Finish Date: 06-Nov-25
 Data Date: 23-Mar-23
 Run Date: 30-Mar-23
 8078-CH09.ppx Page 17A

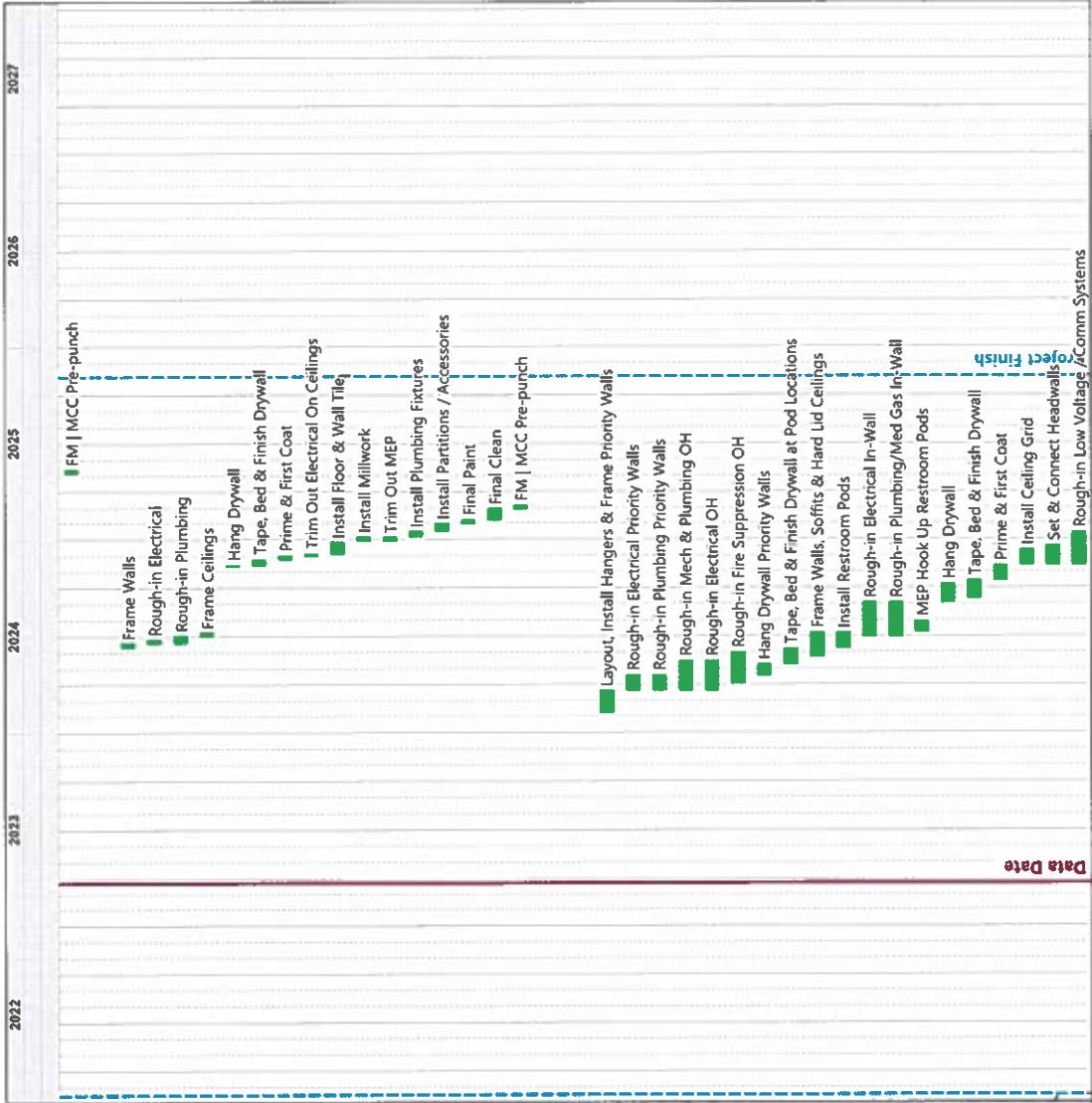


Activity ID	Activity Name	Org Dur	Room Dur	Start	Finish
IF-4620	Prime & First Coat	20	20	01-Nov-24	02-Dec-24
IF-4630	Install Ceiling Grid	20	20	03-Dec-24	31-Dec-24
IF-4650	Set & Connect Headwalls	25	25	03-Dec-24	08-Jan-25
IF-4640	Rough-in Low Voltage / Comm Systems	40	40	03-Dec-24	29-Jan-25
IF-4660	Rough-in MEP at Grid	20	20	17-Dec-24	15-Jan-25
IF-4670	Install Flooring & Base	40	40	15-Jan-25	11-Mar-25
IF-4680	Install Millwork	25	25	29-Jan-25	04-Mar-25
IF-4700	Install Doors & Hardware	20	20	12-Mar-25	08-Apr-25
IF-4690	Install Wall Protection & Corridor Handrails	30	30	12-Mar-25	22-Apr-25
IF-4730	Install FEC's & Accessories	20	20	23-Apr-25	20-May-25
IF-4710	Trim Out MEP	25	25	23-Apr-25	28-May-25
IF-4720	Drop Ceiling Tile	25	25	23-Apr-25	28-May-25
IF-4740	Low Voltage / Comm Trim Out	25	25	23-Apr-25	28-May-25
IF-4750	Final Paint	30	30	29-May-25	10-Jul-25
IF-4760	Final Clean	30	30	11-Jul-25	21-Aug-25
IF-4770	FM MCC Pre-punch	5	5	22-Aug-25	26-Aug-25
ADMIN					
IF-4550	Layout and Install Hangers	10	10	16-Apr-24	29-Apr-24
IF-4780	Rough-in Mech & Plumbing OH	15	15	30-Apr-24	20-May-24
IF-4790	Rough-in Electrical OH	15	15	30-Apr-24	20-May-24
IF-4800	Rough-in Fire Suppression OH	15	15	14-May-24	04-Jun-24
IF-4830	Frame Walls, Soffits & Hard Lid Ceilings	15	15	21-May-24	11-Jun-24
IF-4850	Rough-in Electrical In-Wall	20	20	05-Jun-24	02-Jul-24
IF-4860	Rough-in Plumbing/Med Gas In-Wall	20	20	05-Jun-24	02-Jul-24
IF-4900	Hang Drywall	12	12	25-Oct-24	11-Nov-24
IF-4910	Tape, Bed & Finish Drywall	15	15	01-Nov-24	21-Nov-24
IF-4920	Prime & First Coat	10	10	22-Nov-24	09-Dec-24
IF-4930	Install Ceiling Grid	15	15	10-Dec-24	31-Dec-24
IF-4940	Rough-in Low Voltage / Comm Systems	20	20	10-Dec-24	08-Jan-25
IF-4960	Rough-in MEP at Grid	15	15	24-Dec-24	15-Jan-25
IF-4970	Install Flooring & Base	15	15	15-Jan-25	04-Feb-25
IF-4980	Install Millwork	10	10	29-Jan-25	11-Feb-25
IF-5000	Install Doors & Hardware	5	5	05-Feb-25	11-Feb-25
IF-4990	Install Wall Protection & Corridor Handrails	15	15	05-Feb-25	25-Feb-25
IF-5030	Install FEC's & Accessories	10	10	26-Feb-25	11-Mar-25
IF-5010	Trim Out MEP	15	15	26-Feb-25	18-Mar-25
IF-5020	Drop Ceiling Tile	15	15	26-Feb-25	18-Mar-25
IF-5040	Low Voltage / Comm Trim Out	15	15	26-Feb-25	18-Mar-25
IF-5050	Final Paint	15	15	19-Mar-25	08-Apr-25
IF-5060	Final Clean	20	20	09-Apr-25	06-May-25

Start Date: 15-Feb-22
 Finish Date: 06-Nov-25
 Data Date: 23-Mar-23
 Run Date: 30-Mar-23
 8078-CH09.ppx
 Page 18A

Cherokee Nation Hospital
Tahlequah, OK
FM | MCC Project Number: 8078





Activity ID	Activity Name	Org Dur	Rem Dur	Start	Finish
IF-5070	FM MCC Pre-punch	5	5	07-May-25	13-May-25
ADMIN - RESTROOMS					
IF-4810	Frame Walls	5	5	12-Jun-24	18-Jun-24
IF-4820	Rough-in Electrical	5	5	19-Jun-24	25-Jun-24
IF-4840	Rough-in Plumbing	10	10	19-Jun-24	02-Jul-24
IF-4870	Frame Ceilings	3	3	03-Jul-24	08-Jul-24
IF-4880	Hang Drywall	3	3	12-Nov-24	14-Nov-24
IF-4890	Tape, Bed & Finish Drywall	7	7	15-Nov-24	25-Nov-24
IF-4950	Prime & First Coat	3	3	26-Nov-24	02-Dec-24
IF-5080	Trim Out Electrical On Ceilings	3	3	03-Dec-24	05-Dec-24
IF-5090	Install Floor & Wall Tile	15	15	06-Dec-24	27-Dec-24
IF-5100	Install Millwork	5	5	30-Dec-24	06-Jan-25
IF-5110	Trim Out MEP	5	5	30-Dec-24	06-Jan-25
IF-5120	Install Plumbing Fixtures	8	8	07-Jan-25	16-Jan-25
IF-5130	Install Partitions / Accessories	10	10	17-Jan-25	30-Jan-25
IF-5140	Final Paint	5	5	31-Jan-25	06-Feb-25
IF-5150	Final Clean	15	15	07-Feb-25	27-Feb-25
IF-5160	FM MCC Pre-punch	5	5	28-Feb-25	06-Mar-25
LEVEL 4					
LDR / POST PARTUM					
IF-5170	Layout, Install Hangers & Frame Priority Walls	30	30	09-Feb-24	21-Mar-24
IF-5200	Rough-in Electrical Priority Walls	20	20	22-Mar-24	18-Apr-24
IF-5210	Rough-in Plumbing Priority Walls	20	20	22-Mar-24	18-Apr-24
IF-5180	Rough-in Mech & Plumbing OH	40	40	22-Mar-24	16-May-24
IF-5190	Rough-in Electrical OH	40	40	22-Mar-24	16-May-24
IF-5220	Rough-in Fire Suppression OH	40	40	05-Apr-24	31-May-24
IF-5230	Hang Drywall Priority Walls	15	15	19-Apr-24	09-May-24
IF-5240	Tape, Bed & Finish Drywall at Pod Locations	20	20	10-May-24	07-Jun-24
IF-5250	Frame Walls, Soffits & Hard Lid Ceilings	30	30	24-May-24	08-Jul-24
IF-5260	Install Restroom Pods	20	20	10-Jun-24	08-Jul-24
IF-5270	Rough-in Electrical In-Wall	45	45	01-Jul-24	03-Sep-24
IF-5280	Rough-in Plumbing/Med Gas In-Wall	45	45	01-Jul-24	03-Sep-24
IF-5290	MEP Hook Up Restroom Pods	15	15	09-Jul-24	29-Jul-24
IF-5300	Hang Drywall	25	25	04-Sep-24	08-Oct-24
IF-5310	Tape, Bed & Finish Drywall	25	25	11-Sep-24	15-Oct-24
IF-5320	Prime & First Coat	20	20	16-Oct-24	12-Nov-24
IF-5330	Install Ceiling Grid	20	20	13-Nov-24	12-Dec-24
IF-5350	Set & Connect Headwalls	25	25	13-Nov-24	19-Dec-24
IF-5340	Rough-in Low Voltage / Comm Systems	40	40	13-Nov-24	13-Jan-25



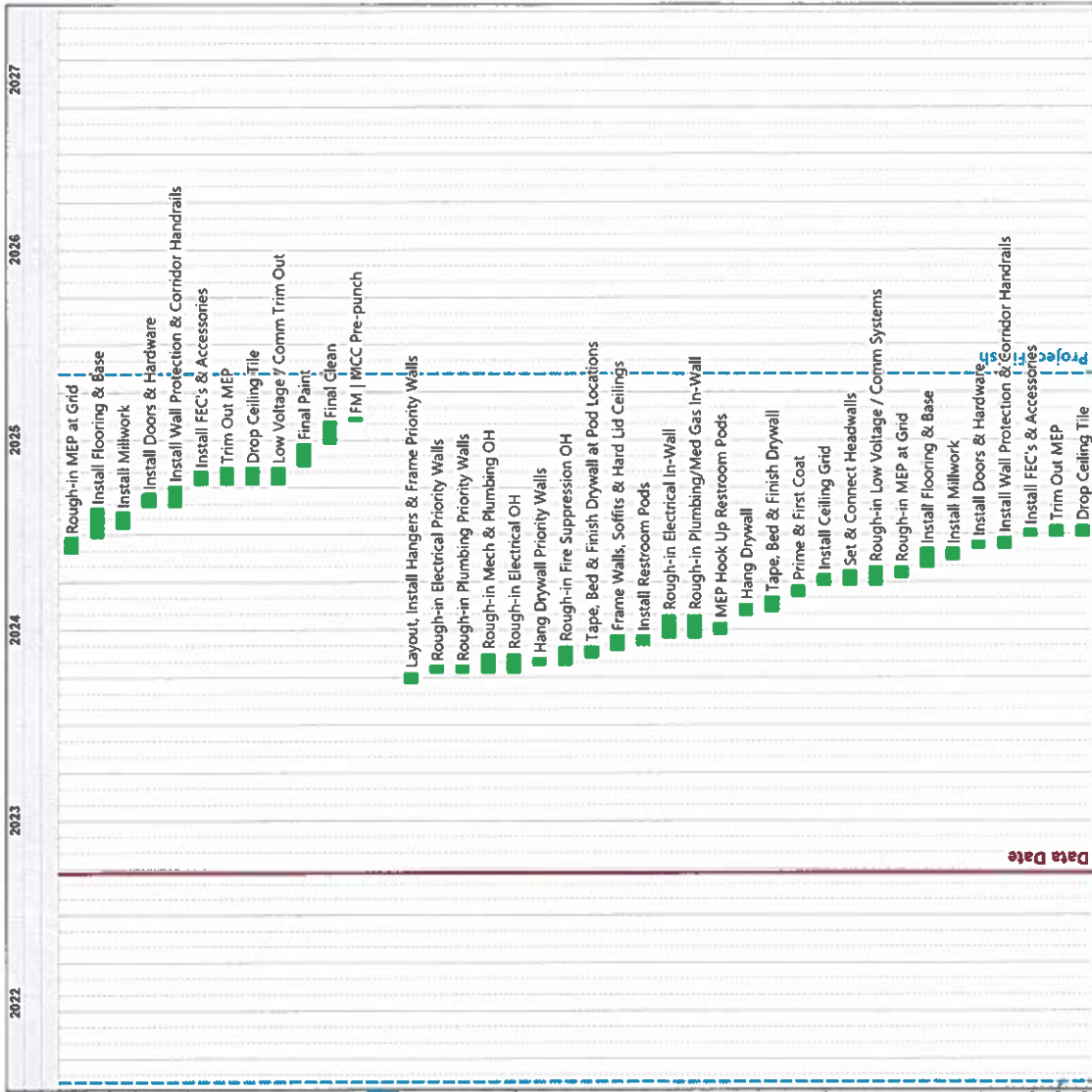
Cherokee Nation Hospital
Tahlequah, OK

FOREMAN | MANHATTAN
Construction Team

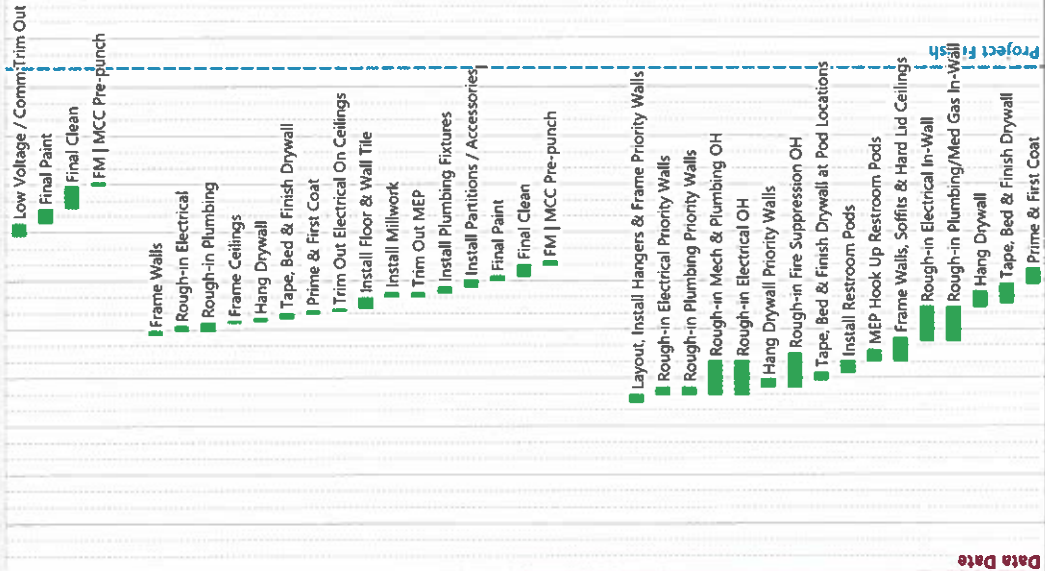
FM | MCC Project Number: 8078

Start Date: 15-Feb-22
Finish Date: 06-Nov-25
Data Date: 23-Mar-23
Run Date: 30-Mar-23
8078-CH09 ppx

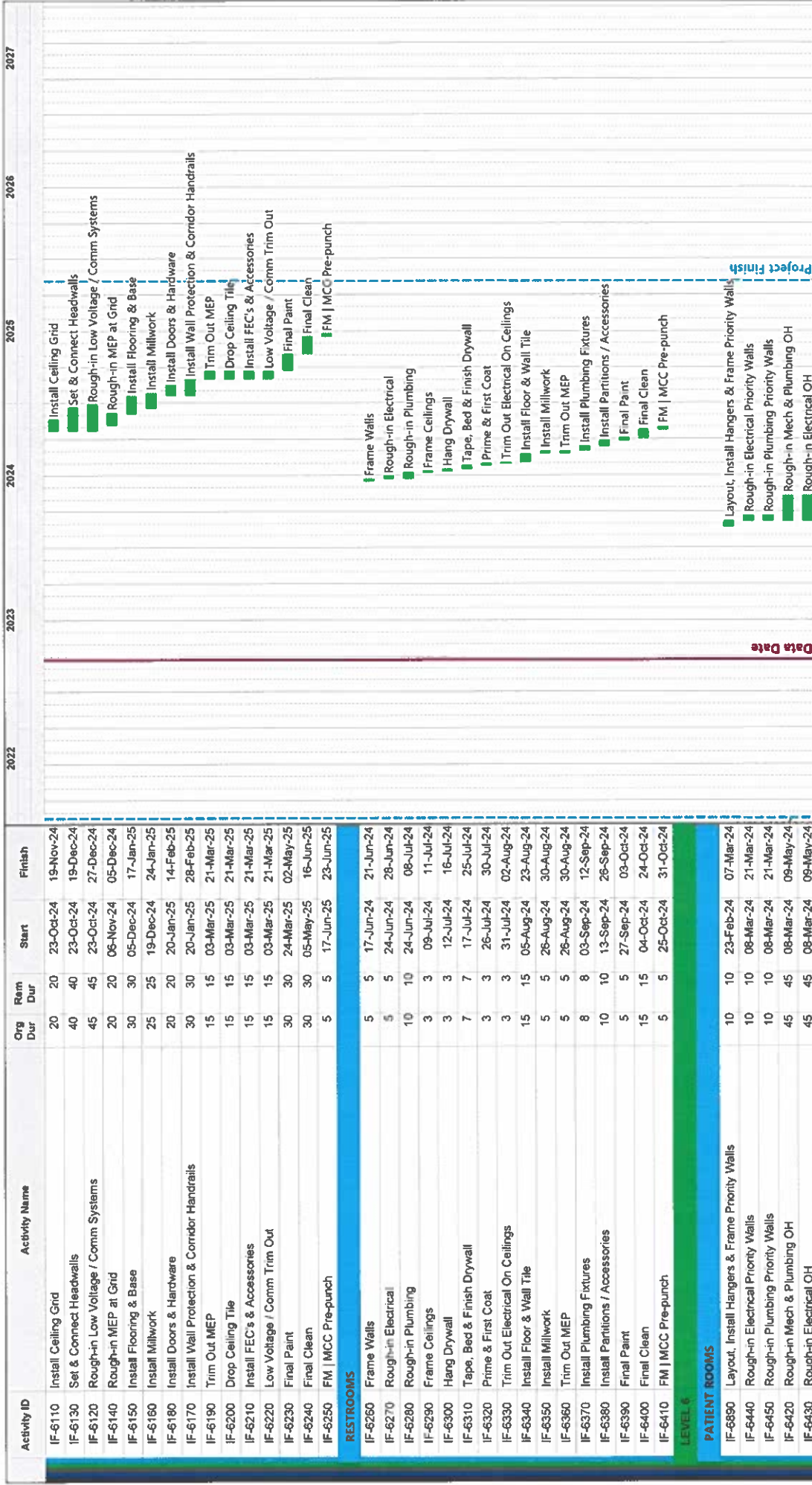
Page 19A



Activity ID	Activity Name	Org Dur	Room Dur	Start	Finish
IF-5750	Low Voltage / Comm Trim Out	15	15	27-Dec-24	17-Jan-25
IF-5760	Final Paint	20	20	20-Jan-25	14-Feb-25
IF-5770	Final Clean	30	30	17-Feb-25	28-Mar-25
IF-5780	FM MCC Pre-punch	5	5	31-Mar-25	04-Apr-25
RESTROOMS					
IF-5790	Frame Walls	5	5	24-Jun-24	28-Jun-24
IF-5800	Rough-in Electrical	5	5	01-Jul-24	08-Jul-24
IF-5810	Rough-in Plumbing	10	10	01-Jul-24	15-Jul-24
IF-5820	Frame Ceilings	3	3	16-Jul-24	18-Jul-24
IF-5830	Hang Drywall	3	3	19-Jul-24	23-Jul-24
IF-5840	Tape, Bed & Finish Drywall	7	7	24-Jul-24	01-Aug-24
IF-5850	Prime & First Coat	3	3	02-Aug-24	06-Aug-24
IF-5860	Trim Out Electrical On Ceilings	3	3	07-Aug-24	09-Aug-24
IF-5870	Install Floor & Wall Tile	15	15	12-Aug-24	30-Aug-24
IF-5880	Install Millwork	5	5	03-Sep-24	09-Sep-24
IF-5890	Trim Out MEP	5	5	03-Sep-24	09-Sep-24
IF-5900	Install Plumbing Fixtures	8	8	10-Sep-24	19-Sep-24
IF-5910	Install Partitions / Accessories	10	10	20-Sep-24	03-Oct-24
IF-5920	Final Paint	5	5	04-Oct-24	10-Oct-24
IF-5930	Final Clean	15	15	11-Oct-24	31-Oct-24
IF-5940	FM MCC Pre-punch	5	5	01-Nov-24	07-Nov-24
LEVEL 5					
PATIENT ROOMS					
IF-6000	Layout, Install Hangers & Frame Priority Walls	10	10	16-Feb-24	29-Feb-24
IF-5990	Rough-in Electrical Priority Walls	10	10	01-Mar-24	14-Mar-24
IF-5980	Rough-in Plumbing Priority Walls	10	10	01-Mar-24	14-Mar-24
IF-5960	Rough-in Mech & Plumbing OH	45	45	01-Mar-24	02-May-24
IF-5970	Rough-in Electrical OH	45	45	01-Mar-24	02-May-24
IF-6010	Hang Drywall Priority Walls	10	10	15-Mar-24	28-Mar-24
IF-6000	Rough-in Fire Suppression OH	45	45	15-Mar-24	16-May-24
IF-6020	Tape, Bed & Finish Drywall at Pod Locations	10	10	29-Mar-24	11-Apr-24
IF-6040	Install Restroom Pods	15	15	12-Apr-24	02-May-24
IF-6070	MEP Hook Up Restroom Pods	15	15	03-May-24	23-May-24
IF-6030	Frame Walls, Soffits & Hard Lid Ceilings	30	30	03-May-24	14-Jun-24
IF-6050	Rough-in Electrical In-Wall	45	45	10-Jun-24	12-Aug-24
IF-6060	Rough-in Plumbing/Med Gas In-Wall	45	45	10-Jun-24	12-Aug-24
IF-6080	Hang Drywall	20	20	13-Aug-24	10-Sep-24
IF-6090	Tape, Bed & Finish Drywall	25	25	20-Aug-24	24-Sep-24
IF-6100	Prime & First Coat	20	20	25-Sep-24	22-Oct-24



Cherokee Nation Hospital
Tahlequah, OK
FM | MCC Project Number: 8078



Start Date: 15-Feb-23
 Finish Date: 06-Nov-25
 Data Date: 23-Mar-23
 Run Date: 30-Mar-23
 8078-CH09 ppx

Page 22A

Cherokee Nation Hospital

Tahlequah, OK

FM | MCC Project Number: 8078


FOREMAN | MANHATTAN
Construction Team

Activity ID	Activity Name	Org Dur	Rem Dur	Start	Finish
IF-6470	Hang Drywall Priority Walls	10	10	22-Mar-24	04-Apr-24
IF-6460	Rough-in Fire Suppression OH	45	45	22-Mar-24	23-May-24
IF-6480	Tape, Bed & Finish Drywall at Pod Locations	10	10	05-Apr-24	18-Apr-24
IF-6490	Install Restroom Pods	15	15	19-Apr-24	09-May-24
IF-6510	MEP Hook Up Restroom Pods	15	15	10-May-24	31-May-24
IF-6500	Frame Walls, Soffits & Hard Lid Ceilings	30	30	10-May-24	21-Jun-24
IF-6520	Rough-in Electrical In-Wall	45	45	17-Jun-24	19-Aug-24
IF-6530	Rough-in Plumbing/Med Gas In-Wall	45	45	17-Jun-24	19-Aug-24
IF-6540	Hang Drywall	20	20	20-Aug-24	17-Sep-24
IF-6550	Tape, Bed & Finish Drywall	25	25	27-Aug-24	01-Oct-24
IF-6560	Prime & First Coat	20	20	02-Oct-24	29-Oct-24
IF-6570	Install Ceiling Grid	20	20	30-Oct-24	26-Nov-24
IF-6590	Set & Connect Headwalls	40	40	30-Oct-24	27-Dec-24
IF-6580	Rough-in Low Voltage / Comm Systems	45	45	30-Oct-24	06-Jan-25
IF-6600	Rough-in MEP at Grid	20	20	13-Nov-24	12-Dec-24
IF-6610	Install Flooring & Base	30	30	12-Dec-24	24-Jan-25
IF-6620	Install Millwork	25	25	27-Dec-24	31-Jan-25
IF-6640	Install Doors & Hardware	20	20	27-Jan-25	21-Feb-25
IF-6630	Install Wall Protection & Corridor Handrails	30	30	27-Jan-25	07-Mar-25
IF-6650	Trim Out MEP	15	15	10-Mar-25	28-Mar-25
IF-6660	Drop Ceiling Tile	15	15	10-Mar-25	28-Mar-25
IF-6670	Install FEC's & Accessories	15	15	10-Mar-25	28-Mar-25
IF-6680	Low Voltage / Comm Trim Out	15	15	10-Mar-25	28-Mar-25
IF-6690	Final Paint	30	30	31-Mar-25	09-May-25
IF-6700	Final Clean	30	30	12-May-25	23-Jun-25
IF-6710	FM MCC Pre-punch	5	5	24-Jun-25	30-Jun-25
RESTROOMS					
IF-6720	Frame Walls	5	5	24-Jun-24	28-Jun-24
IF-6730	Rough-in Electrical	5	5	01-Jul-24	08-Jul-24
IF-6740	Rough-in Plumbing	10	10	01-Jul-24	15-Jul-24
IF-6750	Frame Ceilings	3	3	16-Jul-24	18-Jul-24
IF-6760	Hang Drywall	3	3	19-Jul-24	23-Jul-24
IF-6770	Tape, Bed & Finish Drywall	7	7	24-Jul-24	01-Aug-24
IF-6780	Prime & First Coat	3	3	02-Aug-24	06-Aug-24
IF-6790	Trim Out Electrical On Ceilings	3	3	07-Aug-24	09-Aug-24
IF-6800	Install Floor & Wall Tile	15	15	12-Aug-24	30-Aug-24
IF-6810	Install Millwork	5	5	03-Sep-24	09-Sep-24
IF-6820	Trim Out MEP	5	5	03-Sep-24	09-Sep-24
IF-6830	Install Plumbing Fixtures	8	8	10-Sep-24	19-Sep-24
IF-6840	Install Partitions / Accessories	10	10	20-Sep-24	03-Oct-24

Start Date: 15-Feb-22
 Finish Date: 06-Nov-25
 Data Date: 23-Mar-23
 Run Date: 30-Mar-23
 8078-CH09.ppx

Page 23A

Cherokee Nation Hospital
 Tahlequah, OK
 FM | MCC Project Number: 8078

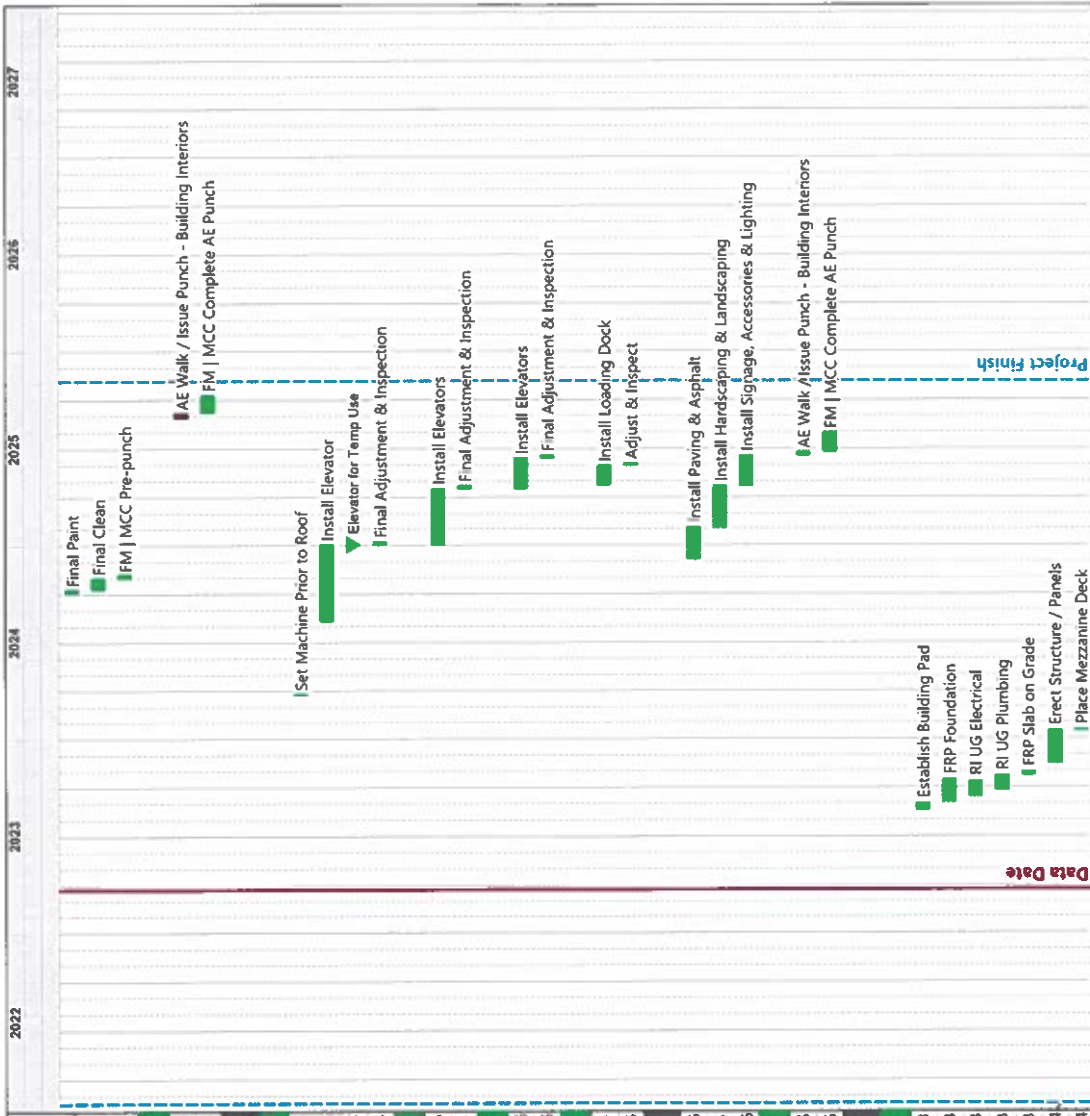


FOREMAN | MANHATTAN
 Construction Team

2022 2023 2024 2025 2026 2027

Data Date

Project Finish



Activity ID	Activity Name	Orig Dur	Rem Dur	Start	Finish
IF-6850	Final Paint	5	5	04-Oct-24	10-Oct-24
IF-6860	Final Clean	15	15	11-Oct-24	31-Oct-24
IF-6870	FM MCC Pre-punch	5	5	01-Nov-24	07-Nov-24
TURNOVER					
IF-6875	AE Walk / Issue Punch - Building Interiors	5	5	29-Aug-25	05-Sep-25
IF-6877	FM MCC Complete AE Punch	25	25	08-Sep-25	10-Oct-25
ELEVATORS					
PATIENT TRANSFER 1 & 2					
EL-1030	Set Machine Prior to Roof	1	1	25-Mar-24	25-Mar-24
EL-1035	Install Elevator	99	99	12-Aug-24	02-Jan-25
EL-1037	Elevator for Temp Use	0	0		02-Jan-25
EL-1038	Final Adjustment & Inspection	3	3	03-Jan-25	07-Jan-25
PUBLIC ELEVATORS P1, P2, P3					
EL-1040	Install Elevators	74	74	03-Jan-25	16-Apr-25
EL-1045	Final Adjustment & Inspection	4	4	17-Apr-25	22-Apr-25
STAFF ELEVATORS S1 & S2					
EL-1050	Install Elevators	40	40	17-Apr-25	12-Jun-25
EL-1055	Final Adjustment & Inspection	3	3	13-Jun-25	17-Jun-25
LOADING DOCK					
EL-1060	Install Loading Dock	25	25	24-Apr-25	29-May-25
EL-1070	Adjust & Inspect	3	3	30-May-25	03-Jun-25
FINAL SITE					
FS-1000	Install Paving & Asphalt	40	40	06-Dec-24	03-Feb-25
FS-1010	Install Hardscaping & Landscaping	55	55	04-Feb-25	21-Apr-25
FS-1020	Install Signage, Accessories & Lighting	40	40	22-Apr-25	17-Jun-25
TURNOVER					
FS-1030	AE Walk / Issue Punch - Building Interiors	5	5	18-Jun-25	24-Jun-25
FS-1040	FM MCC Complete AE Punch	25	25	25-Jun-25	30-Jul-25
CEP					
PHYSICAL PLANT					
CP-1005	Establish Building Pad	5	10	21-Aug-23	01-Sep-23
CP-1007	FRP Foundation	30	30	05-Sep-23	16-Oct-23
CP-1009	RI UG Electrical	20	20	15-Sep-23	12-Oct-23
CP-1008	RI UG Plumbing	20	20	27-Sep-23	24-Oct-23
CP-1017	FRP Slab on Grade	5	5	25-Oct-23	31-Oct-23
CP-1015	Erect Structure / Panels	40	40	16-Nov-23	16-Jan-24
CP-1018	Place Mezzanine Deck	2	2	17-Jan-24	18-Jan-24



Cherokee Nation Hospital
Tahlequah, OK

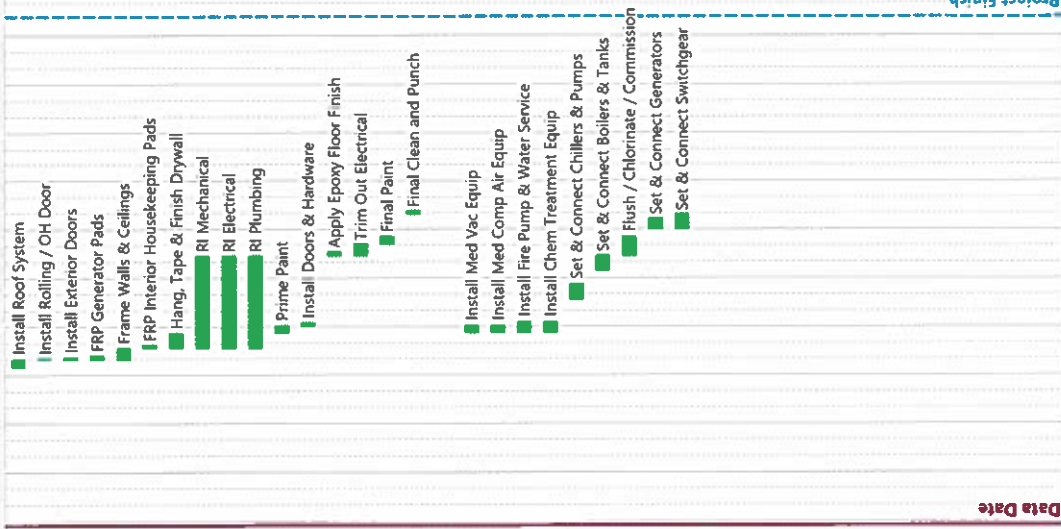
FOREMAN | MANHATTAN
Construction Team

FM | MCC Project Number: 8078

Start Date: 15-Feb-22
Finish Date: 06-Nov-25
Data Date: 23-Mar-23
Run Date: 30-Mar-23
8078-CH09.ppx

Page 24A

2022 2023 2024 2025 2026 2027



Activity ID	Activity Name	Org Dur	Rem Dur	Start	Finish
CP-1027	Install Roof System	10	10	19-Jan-24	01-Feb-24
CP-1029	Install Rolling / OH Door	1	1	01-Feb-24	01-Feb-24
CP-1028	Install Exterior Doors	2	2	02-Feb-24	05-Feb-24
CP-1019	FRP Generator Pads	3	5	02-Feb-24	08-Feb-24
CP-1037	Frame Walls & Ceilings	15	15	02-Feb-24	22-Feb-24
CP-1035	FRP Interior Housekeeping Pads	2	4	23-Feb-24	28-Feb-24
CP-1047	Hang, Tape & Finish Drywall	20	20	23-Feb-24	21-Mar-24
CP-1038	RI Mechanical	120	120	23-Feb-24	12-Aug-24
CP-1039	RI Electrical	120	120	23-Feb-24	12-Aug-24
CP-1045	RI Plumbing	120	120	23-Feb-24	12-Aug-24
CP-1048	Prime Paint	10	10	22-Mar-24	04-Apr-24
CP-1049	Install Doors & Hardware	3	3	05-Apr-24	09-Apr-24
CP-1059	Apply Epoxy Floor Finish	5	5	13-Aug-24	19-Aug-24
CP-1057	Trim Out Electrical	15	15	13-Aug-24	03-Sep-24
CP-1055	Final Paint	10	10	04-Sep-24	17-Sep-24
CP-1070	Final Clean and Punch	5	5	29-Oct-24	04-Nov-24
PLANT EQUIPMENT					
CP-1050	Install Med Vac Equip	10	10	22-Mar-24	04-Apr-24
CP-1060	Install Med Comp Air Equip	10	10	22-Mar-24	04-Apr-24
CP-1020	Install Fire Pump & Water Service	15	15	22-Mar-24	11-Apr-24
CP-1040	Install Chem Treatment Equip	15	15	22-Mar-24	11-Apr-24
CP-1010	Set & Connect Chillers & Pumps	20	20	23-May-24	20-Jun-24
CP-1000	Set & Connect Boilers & Tanks	20	20	16-Jul-24	12-Aug-24
CP-1028	Flush / Chlorinate / Commission	25	25	13-Aug-24	17-Sep-24
CP-1025	Set & Connect Generators	15	15	01-Oct-24	21-Oct-24
CP-1030	Set & Connect Switchgear	20	20	01-Oct-24	28-Oct-24

Start Date: 15-Feb-22
 Finish Date: 06-Nov-25
 Data Date: 23-Mar-23
 Run Date: 30-Mar-23
 8078-CH09.ppx
 Page 25A

Cherokee Nation Hospital
Tahlequah, OK
FM | MCC Project Number: 8078



FOREMAN | MANHATTAN
 Construction Team